| | ~~ | | Return of Organi | о то august 15, zation Exempt F | From I | ncome Tax | OMB No. 1545-0047 |
|-------------------------|---------------------------|--------------------------|--|-------------------------------------|----------------|---|---|
| Form | 9 9 | U | Under section 501(c), 527, or 4947(a | a)(1) of the Internal Revenue | e Code (exc | ept private foundation | s) 2021 |
| | | | | urity numbers on this form | | | Open to Public |
| Interna | Revenue | he Treasury e Service | | orm990 for instructions and | d the latest | information. | Inspection |
| A Fo | or the 2 | 2021 calend | ar year, or tax year beginning OC | T 1, 2021 and | ending S | EP 30, 2022 | |
| B Ch | eck if olicable: | C Name of | forganization | | | D Employer identific | ation number |
| | Address change | AUBU | RN UNIVERSITY FOUND. | ATION | | | |
| | Name change | | usiness as | **-**2422 | | | |
| | Initial return | | and street (or P.O. box if mail is not deliv | | Room/suite | E Telephone number | |
| | Final return/ | | SOUTH COLLEGE STREE | | | 334-844-7 | 350,284,778. |
| | termin- ated Amende | City or t | own, state or province, country, and Z | P or foreign postal code | | G Gross receipts \$ | |
| | return Applica- | | RN, AL 36849-5170 | MODDIC | | H(a) Is this a group re for subordinates | |
| | tion pending | | nd address of principal officer: JOHN | MORKIS | | H(b) Are all subordinates in | |
| | | | | (insert no.) 4947(a)(1) | or 527 | | list. See instructions |
| 1 13 | ax-exer | | AUBURNGIVING.ORG | | 01 | H(c) Group exemption | |
| JW | epsite | rganization. | | ociation Other ► | L Year | | State of legal domicile: AL |
| Pa | rtl | Summarv | | | | | |
| | 1 P | Briefly describ | be the organization's mission or most s | ignificant activities: THE | ORGANI | ZATION OPERA | ATES FOR |
| Ce | | THE EXC | LUSIVE BENEFIT OF A | UBURN UNIVERSIT | FY, AN | EDUCATIONAL | 1 |
| Governance | _ | Check this bo | | tinued its operations or dispo | sed of more | than 25% of its net ass | ets. |
| ver | 3 1 | lumber of vo | ting members of the governing body (F | | | 3 | 22 |
| ğ | | | dependent voting members of the gove | | | | 22 |
| Activities & | 5 T | otal number | of individuals employed in calendar ye | ar 2021 (Part V, line 2a) | | 5 | 84 |
| vitie | | | of volunteers (estimate if necessary) | | | | 2730 |
| Acti | | | ed business revenue from Part VIII, colu | | | | 751,229. |
| _ | b١ | Vet unrelated | business taxable income from Form 9 | 90-T, Part I, line 11 | | | |
| | | | | | \vdash | Prior Year 59,931,770. | Current Year 103,548,665. |
| e | | | 0 | | | 48,118. | 144,426. |
| Revenue | | | rice revenue (Part VIII, line 2g) come (Part VIII, column (A), lines 3, 4, | and 7d) | | 34,372,130. | 29,350,540. |
| Rev | | | e (Part VIII, column (A), lines 5, 6d, 8c, | | | 2,544,824. | 3,081,458. |
| | | | e (Part VIII, column (A), lines 3, 60, 60, e - add lines 8 through 11 (must equal I | | | 96,896,842. | 136,125,089. |
| | | | imilar amounts paid (Part IX, column (A | | | 67,792,842. | 67,108,800. |
| | | | to or for members (Part IX, column (A) | | | 0. | 0. |
| | | | er compensation, employee benefits (P | | | 356,187. | 292,538. |
| Ise | | | fundraising fees (Part IX, column (A), li | | | 4,910. | 0. |
| Expense | | | sing expenses (Part IX, column (D), line | |)72. | | |
| ñ | | | ses (Part IX, column (A), lines 11a-11d, | | | 5,397,580. | 8,865,126. |
| | | | es. Add lines 13-17 (must equal Part I) | | | 73,551,519. | 76,266,464. |
| | | Revenue less | s expenses. Subtract line 18 from line 1 | 2 | | 23,345,323. | 59,858,625. |
| Assets or d Balances | | | | | | eginning of Current Year 857,894,187. | End of Year 808,830,854. |
| sset | 20 | | | | | 39,910,755. | 38,990,334. |
| | | | es (Part X, line 26) | lin a 00 | | 817,983,432. | 769,840,520. |
| Plunet | 22 Int II | Signatur | r fund balances. Subtract line 21 from | line 20 | | 017790071020 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| | | | , I deelare that I have examined this return, | including accompanying schedu | les and stater | nents, and to the best of m | y knowledge and belief, it is |
| true | correc | t and complet | e. Declaration of preparer (other than office | r) is based on all information of v | which prepare | er has any knowledge. | |
| uue, | CONTEC | | | 7.0 2000 0 000 | | 514 | 1123 |
| Sig | n | Signatu | re of officer | | | Date | |
| Her | | JOH | N MORRIS, PRESIDENT | | | | |
| | | Type or | print name and title | | | D.t. | |
| | | Print/Type pr | eparer's name | Preparer's signature | | Date Check | PTIN |
| Paid | L I | MEGAN I | RANDOLPH | | | 04/26/23 self-emplo | yed P00989558 |
| | arer | Firm's name | | LLC | | Firm's EIN 🕨 | **-***4437 |
| Use | Only | Firm's addres | S 2500 ACTON ROAD | - 0.4.2 | | | 5-070-1100 |
| | | | BIRMINGHAM, AL 3 | | | Phone no. 20 |)5-979-4100 X Yes No |
| | | | his return with the preparer shown abo | | Nonc | | X Yes No Form 990 (2021) |
| 1320 | 01 12-09 | 9-21 LHA | For Paperwork Reduction Act Notic | e, see the separate instruct | tions. | | |

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

| Form | AUBURN UNIVERSITY FOUNDATION | **-***2422 | Page 2 |
|------|--|---------------------------|-------------------|
| Pa | rt III Statement of Program Service Accomplishments | | |
| | Check if Schedule O contains a response or note to any line in this Part III | | |
| 1 | Briefly describe the organization's mission: | | |
| | THE ORGANIZATION OPERATES FOR THE EXCLUSIVE BENEFIT OF A | UBURN | |
| | UNIVERSITY, AN EDUCATIONAL, LAND GRANT INSTITUTION. | | |
| | | | |
| | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | — | V |
| | prior Form 990 or 990-EZ? | Yes | XNo |
| | If "Yes," describe these new services on Schedule O. | | 37 |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes | XNo |
| | If "Yes," describe these changes on Schedule O. | | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as | | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other | rs, the total expenses, a | nd |
| | revenue, if any, for each program service reported. | 0 820 | 0.00 |
| 4a | | | |
| | GRANTS TO AUBURN UNIVERSITY (AU) FOR ACADEMIC, OUTREACH | | |
| | MISSIONS AND ITS SUPPORTING/RELATED ORGANIZATIONS IN SUP | | R |
| | ORGANIZATION'S PRIMARY PURPOSES, OUTREACH AND INTERCOLLE | GIATE | |
| | ATHLETICS, IN SUPPORT OF AU. | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | 2 004 417 | 1 4 4 | 100 |
| 4b | (Code:) (Expenses \$ 3,994,417. including grants of \$ 0.) (Reven | | 426.) |
| | | ON BEHALF OF | AU |
| | IN SUPPORT OF ITS ACADEMIC, OUTREACH AND RESEARCH MISSIO | NS. | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | C 040 700 C 040 700 | | |
| 4c | (Code:) (Expenses \$ 6,840,780. including grants of \$ 6,840,780.) (Reven | | 0.) |
| | GRANTS TO AUBURN UNIVERSITY REAL ESTATE FOUNDATION, INC. | - | |
| | OPERATIONS AND THE TRANSFER OF REAL PROPERTIES TO AU FOR | PERPETUAL | |
| | MANAGEMENT. | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 4d | Other program services (Describe on Schedule O.) | | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) | |
| 4e | Total program service expenses ► 71,103,217. | (| 990 (2021) |

| Form 990 (| | | | FOUNDATION |
|------------|-----|------------------------|----------|------------|
| Part IV | Che | ecklist of Required Se | chedules | |

| | | | Yes | No |
|-----|---|-----|-----|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | <u> </u> |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | <u> </u> |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | <u> </u> |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Х | |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | | <u> </u> |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | X | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | X | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | 37 |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | 37 |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | <u> </u> |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | 37 |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | <u> </u> |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | v | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | v |
| •- | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i> | 20a | | X |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | 77 | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II | 21 | Х | |

| Form | 990 | (2021) |
|------|-----|--------|
| | 330 | |

| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | | | | | | |
|------|--|-----------|-----|-----------|--|--|--|--|--|
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | | | | | | | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | | | | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | | | | | | |
| | Schedule J | 23 | Х | | | | | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | | | | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | | | | | | |
| | Schedule K. If "No," go to line 25a | 24a | | X | | | | | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | | | | | | |
| С | 5 · · · · · · · · · · · · · · · · · · · | 24c | | | | | | | |
| | any tax-exempt bonds? | | | | | | | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | | | | | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | | | | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X X | | | | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | | | | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | 0.51 | | x | | | | | |
| 00 | Schedule L, Part I | 25b | | | | | | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | | | | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | 26 | | x | | | | | |
| 27 | controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | 20 | | - 23 | | | | | |
| 21 | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | | | | | | |
| | entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i> | 27 | | x | | | | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | | | | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | | | | | | |
| а | | | | | | | | | |
| | "Yes," complete Schedule L, Part IV | | | | | | | | |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | | | | | | | | |
| | c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | | | | | | |
| | "Yes," complete Schedule L, Part IV | 28c | X | X | | | | | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | | | | | | | | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | | | | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | X | | | | | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | x | | | | | |
| 32 | 2 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | | | | | | |
| | Schedule N, Part II | 32 | | <u>x</u> | | | | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | v | | | | | |
| ~ ~ | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X X | | | | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | х | | | | | | |
| 25.0 | Part V, line 1 | 34 35a | X | <u> </u> | | | | | |
| | a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | | | | | | | | |
| 5 | b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | | | | | | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 35b | X | | | | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | х | | | | | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | | | | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | | | | | | | | |
| 38 | | | | | | | | | |
| | Note: All Form 990 filers are required to complete Schedule O | 38 | Х | | | | | | |
| Pa | | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | \square | | | | | |
| _ | | | Yes | No | | | | | |
| | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 125 | | | | | | | | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b | | | | | | | | |

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

| | AUBURN UNIVERSITY FOUNDATION | | **-***2 | 422 | P | _{age} 5 | |
|----------|---|----------|----------------------|------------|-----|------------------|--|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | | |
| | | | | | Yes | No | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | 0.4 | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a | 84 | | 37 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax return | | | 2b | х | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions. | | | | | | |
| | | | | 3a | X | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule | | | 3b | Х | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other a | | | | | 37 | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial a | ccount |)? | 4a | | X | |
| b | If "Yes," enter the name of the foreign country | | | | | | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A | ccount | s (FBAR). | | | 37 | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5a | | X | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction | ction? | | 5b | | _X | |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did th | e orgar | ization solicit | | 37 | | |
| | any contributions that were not tax deductible as charitable contributions? | | | 6a | Х | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributi | ons or | gifts | | | | |
| | were not tax deductible? | | | 6b | Х | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | 37 | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | vices pr | ovided to the payor? | 7a | X | | |
| | | | | 7b | Х | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | • | | | | 37 | |
| | to file Form 8282? | 1 1 | | 7c | | X | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | 7e | | х | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra | | | 7f | | <u> </u> | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | | | 7g | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza | | | 7h | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | by the | | | | | |
| _ | sponsoring organization have excess business holdings at any time during the year? | | | 8 | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | | | 9a | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | 9b | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | |
| a | Gross income from members or shareholders | 11a | | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | | |
| 40 | amounts due or received from them.) | 11b | | 10 | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | | | 12a | | | |
| | | 12b | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | 10- | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | | |
| L | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | 400 | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | | |
| | Enter the amount of reserves on hand | | | 44- | | X | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | | | 14a 14b | | | |
| . – | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | | | |
| | excess parachute payment(s) during the year? | | | | | | |
| 40 | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | Х | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | Incom | er | 16 | | Λ | |
| 47 | If "Yes," complete Form 4720, Schedule O. | 001 | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in | • | | 4- | | | |
| | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | 17 | | | |
| | If "Yes," complete Form 6069. | | | | | | |

-*2422 Page **6**

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X

| Sec | tion A. Governing Body and Management | | | | | | |
|-----|---|--------------|---------------------|-----|-----|------|--|
| | | | | | Yes | No | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | 22 | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule 0. | | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 1b | 22 | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | with | any other | | | | |
| | officer, director, trustee, or key employee? | | | 2 | | X | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | | | | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | | | 3 | | X | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's ass | ets? | | 5 | | X | |
| 6 | Did the organization have members or stockholders? | | | 6 | | X | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or ap | | | | | | |
| | more members of the governing body? | | | 7a | | X | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, st | | | | | | |
| | persons other than the governing body? | | | 7b | | X | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year | r by th | e following: | | | | |
| а | The governing body? | | | 8a | Х | | |
| b | Each committee with authority to act on behalf of the governing body? | | | 8b | Х | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read | ched a | at the | | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | | | 9 | | X | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Re | venue | Code.) | | | | |
| | | | | | Yes | No | |
| 10a | Did the organization have local chapters, branches, or affiliates? | | | 10a | | X | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such ch | apters | s, affiliates, | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | | | 10b | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body | y befoi | re filing the form? | 11a | Х | | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | 12a | Х | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | to con | flicts? | 12b | Х | | |
| с | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y | ′es," a | lescribe | | | | |
| | on Schedule O how this was done | | | 12c | Х | | |
| 13 | Did the organization have a written whistleblower policy? | | | 13 | Х | | |
| 14 | Did the organization have a written document retention and destruction policy? | | | 14 | Х | | |
| 15 | Did the process for determining compensation of the following persons include a review and approva | l by in | dependent | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | 15a | | X | |
| b | Other officers or key employees of the organization | | | | | X | |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen | | | | | | |
| | taxable entity during the year? | | | 16a | | X | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat | | • | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | | | | |
| | exempt status with respect to such arrangements? | | | 16b | | | |
| Sec | tion C. Disclosure | - | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed \blacktriangleright AK, CA, CO, FL, I | | | | | , ND | |

| 18 | Section 6104 requires | an organization to make its Fo | orms 1023 (1024 or 1024-) | A, if applicable), 990, and 990-T (section 501(c)(3)s only) available |
|----|--------------------------|--------------------------------|------------------------------|---|
| | for public inspection. I | ndicate how you made these a | available. Check all that ap | oply. |
| | X Own website | Another's website | X Upon request | Other (explain on Schedule O) |

| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial |
|----|---|
| | statements available to the public during the tax year. |

| 20 | State t | he name, ac | dress, and telep | hone number o | f the person who | o posses | sses the organization's books and records | |
|----|---------|-------------|------------------|---------------|------------------|----------|---|--|
| | WIL | LIAM B | . HUGHES | - 334-8 | 44-7048 | | | |
| | 317 | SOUTH | COLLEGE | STREET, | AUBURN, | AL | 36849-5170 | |

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| 132006 12-09-21 | | SEE | SC | HEDULE | 0 | FOR | FULL | LIST | OF | STATES |

| Form 990 (20 | AUBURN UNIVERSITY FOUNDATION | **-***2422 | Page 1 | | | | | | | | |
|--|---|------------|--------|--|--|--|--|--|--|--|--|
| Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated | | | | | | | | | | | |
| E | Employees, and Independent Contractors | | | | | | | | | | |
| C | Check if Schedule O contains a response or note to any line in this Part VII | | . X | | | | | | | | |
| Section A. | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees | | | | | | | | | | |
| a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tay year | | | | | | | | | | | |

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| Name and title Average hours per veck weak bit any bit | (A) | (B) | (C) | | | | | (D) | (D) (E) | | | |
|---|----------------------|-----------|---------|----------|---------|------------|------------|-----------|---------------------------------------|--------------|---------------|--|
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| (10) MELISSA HERKT 2.50 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (11) SHARLENE EVANS 2.80 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. (12) STEVE SPENCER 2.50 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (13) KERRY BRADLEY 2.40 0. 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. 0. (14) RANDY CAMPBELL 2.40 0. <td>(9) LESLEE BELLUCHIE</td> <td>3.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | (9) LESLEE BELLUCHIE | 3.00 | | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td>DIRECTOR</td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | DIRECTOR | | Х | | | | | | 0. | 0. | 0. | |
| (11) SHARLENE EVANS 2.80 X 0. 0. 0. DIRECTOR 2.50 X 0. 0. 0. 0. (12) STEVE SPENCER 2.50 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (13) KERRY BRADLEY 2.40 X 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. 0. (14) RANDY CAMPBELL 2.40 X 0. 0. 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. 0. 0. (15) STEVE CATES 2.80 X 0. | (10) MELISSA HERKT | 2.50 | | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td>DIRECTOR</td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | DIRECTOR | | Х | | | | | | 0. | 0. | 0. | |
| (12) STEVE SPENCER 2.50 X 0. 0. 0. 0. DIRECTOR X 0. | (11) SHARLENE EVANS | 2.80 | | | | | | | | | | |
| DIRECTOR X 0. 0. 0. 0. (13) KERRY BRADLEY 2.40 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (14) RANDY CAMPBELL 2.40 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (15) STEVE CATES 2.80 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 0. 0. DIRECTOR X 0. 0. 0. 0. (17) JAVIER GOIZUETA 1.20 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. | DIRECTOR | | Х | | | | | | 0. | 0. | 0. | |
| (13) KERRY BRADLEY 2.40 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. (14) RANDY CAMPBELL 2.40 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (15) STEVE CATES 2.80 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. | (12) STEVE SPENCER | 2.50 | | | | | | | | | | |
| DIRECTOR X 0. 0. 0. 0. (14) RANDY CAMPBELL 2.40 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (15) STEVE CATES 2.80 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (17) JAVIER GOIZUETA 1.20 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. | DIRECTOR | | Х | | | | | | 0. | 0. | 0. | |
| (14) RANDY CAMPBELL 2.40 X 0. 0. 0. 0. DIRECTOR X 2.80 X 0. 0. 0. 0. (15) STEVE CATES 2.80 X 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. UIRECTOR X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. | | 2.40 | | | | | | | | | | |
| DIRECTOR X 0. 0. 0. 0. (15) STEVE CATES 2.80 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. (17) JAVIER GOIZUETA 1.20 X 0. 0. 0. DIRECTOR X 0. 0. 0. 0. | | | Х | | | | | | 0. | 0. | 0. | |
| (15) STEVE CATES 2.80 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (16) BRUCE DONNELLAN 2.70 0. 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. 0. (17) JAVIER GOIZUETA 1.20 X 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. | (14) RANDY CAMPBELL | 2.40 | | | | | | | | | | |
| DIRECTORX0.0.0.(16) BRUCE DONNELLAN2.70DIRECTORX0.0.0.0.(17) JAVIER GOIZUETA1.20DIRECTORX0.0.0.0.0. | | | Х | | | | | | 0. | 0. | 0. | |
| (16) BRUCE DONNELLAN2.700.0.0.DIRECTORX0.0.0.(17) JAVIER GOIZUETA1.20X0.0.DIRECTORX0.0.0. | | 2.80 | | | | | | | | | | |
| DIRECTORX0.0.0.(17) JAVIER GOIZUETA1.20DIRECTORX0.0.0.0. | | | Х | | | | | | 0. | 0. | 0. | |
| (17) JAVIER GOIZUETA1.20DIRECTORX0.0. | | 2.70 | | | | | | | | | | |
| DIRECTOR X 0. 0. 0. | | | Х | | | | | | 0. | 0. | 0. | |
| | | 1.20 | l | | | | | | | | | |
| | DIRECTOR | | Х | | | | | | 0. | 0. | | |

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| Form 990 (2021) AUBURN UI | NIVERSIT | Ϋ́ | FO | UN | IDA | TI | ЛC | 1 | **_** | **24 | 122 | Р | age 8 |
|---|--|--------------------------------|------------------------|------------|--------------|---------------------------------|-----------------|---|--|--------|----------------------------|--------------------------------|----------------------------|
| Part VII Section A. Officers, Directors, Trus | tees, Key Emp | ploy | ees, | and | d Hig | ghes | t C | ompensated Employee | s (continued) | | | | |
| (A) Name and title | | | | | | | ne an ee) | (D) Reportable compensation from | (E) Reportable compensatio from related | n | am | (F) timate ount other | of |
| | (list any hours for related organizations below line) | Individual trustee or director | In stitutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organization (W-2/1099-MIS 1099-NEC) | s | comp fro orga and | | ation le tion ted |
| (18) MARK FORCHETTE DIRECTOR | 1.50 | x | | | | | | 0. | | 0. | | | 0. |
| (19) JOHN STEIN DIRECTOR | 2.50 | x | | | | | | 0. | | 0. | | | 0. |
| (20) GREG WINCHESTER DIRECTOR | 2.40 | x | | | | | | 0. | | 0. | | | 0. |
| (21) KEN HENDERSON DIRECTOR | 2.70 | x | | | | | | 0. | | 0. | | | 0. |
| (22) NICOLE FAULK DIRECTOR | 2.40 | x | | | | | | 0. | | 0. | | | 0. |
| (23) ERIN LEWIS (AS OF 01.18.22) CHEIF OPERATIONS OFFICER | 9.10 | | | x | | | | 0. | | 0. | | | 0. |
| (24) JOHN MORRIS PRESIDENT | 9.60 | | | x | | | | 391,254. | 7,98 | 35. | 50 |),2 | 80. |
| (25) ROBERT WELLBAUM VICE PRESIDENT, PHILANTHROPY | 0.00 | | | x | | | | 250,187. | | 0. | | | 25. |
| (26) REGENA ISBELL ASSISTANT TREASURER | 19.20 | | | x | | | | 125,110. | | 0. | | | 02. |
| 1b Subtotal | | | | | | | | 766,551. | | 35. | 119 |),4 | 07. |
| c Total from continuation sheets to Part VI d Total (add lines 1b and 1c) | | | | | |] | | 2,062,818. | 30,26 | | | | 88. |
| 2 Total number of individuals (including but n compensation from the organization | | | | | | | o re | | | | 572 | 1,0 | <u>900</u> |
| · · · · · · | | | | | | | | | | ſ | _ | Yes | No |
| 3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s | - | | • | • | | | • | • • • | | | 3 | | x |
| 4 For any individual listed on line 1a, is the su and related organizations greater than \$150 | | | • | | | | | • | • | | 4 | х | |
| 5 Did any person listed on line 1a receive or a rendered to the organization? <i>If</i> "Yes." corr | accrue compen | sati | on fr | om | any | unre | late | ed organization or individ | | | 5 | | x |
| Section B. Independent Contractors | | <u> </u> | <u>or su</u> | <u>CTT</u> | Uers | 011 . | | | | | | | |
| 1 Complete this table for your five highest co the organization. Report compensation for | | | | | | | | | | pensat | ion fro | m | |
| (A) Name and business | | | | <u>g</u> n | | | | (B) Description of s | | C | (C ompen | | 'n |
| TERRA COTTA CATERING CO. 415 E. MAGNOLIA AVE, AUBU | JRN, AL | 36 | 83 | 0 | | | | CATERING | | | 681 | .,4 | 57. |
| BROADWAY CONSTRUCTION COM PO BOX 18968, HUNTSVILLE, | IPANY, L | LС | | | | | | CONSTRUCTION | | | | | 00. |
| ITHAKA HOSPITALITY PARTNE 241 SOUTH COLLEGE STREET, | | | | | | | | HOSPITALITY | | | | | 70. |

 241 SOUTH COLLEGE STREET, AUBURN, AL 36830
 HOSPITALITY
 546,870.

 BLACKBAUD, INC., 2000 DANIEL ISLAND DRIVE,
 FUNDRAISING SUPPORT
 467,182.

 CHARLESTON, SC 29492
 FUNDRAISING SUPPORT
 467,182.

 RUFFALO NOEL LEVITZ, LLC, 65 KIRKWOOD
 FUNDRAISING SUPPORT
 373,848.

 2
 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶
 15

| Form 990 AUBURN UN | | | | | | | | | | | | | | |
|---|---------------|--------------------------------|-----------------------|----------|--------------|--------------------------------|--------|-----------------------------------|-----------------|---------------|--|--|--|--|
| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest C | | | | | | | | Compensated Employees (continued) | | | | | | |
| (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) | | | | |
| Name and title | Average | | | Pos | ition | ľ | | Reportable | Reportable | Estimated | | | | |
| | hours | (cl | heck | all · | that | app | ly) | compensation | compensation | amount of | | | | |
| | per | | | | | | | from | from related | other | | | | |
| | week | | | | | yee | | the | organizations | compensation | | | | |
| | (list any | ecto I | | | | am plc | | organization | (W-2/1099-MISC) | from the | | | | |
| | hours for | or dir | e. | | | ated e | | (W-2/1099-MISC) | | organization | | | | |
| | related | Istee | truste | | Ð | pens | | | | and related | | | | |
| | organizations | lal tru | onal | | plo ye | com | | | | organizations | | | | |
| | below | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest com pensated em ployee | Former | | | | | | | |
| (27) JAMIE DANIEL | line) | Ē | Ë | of | Ke | Ξ | Б | | | | | | | |
| INFORMATION SECURITY OFFICER | 0.00 | | | x | | | | 123,633. | 0. | 18 529 | | | | |
| | 24.00 | | | | | | | 123,033. | 0. | 18,529. | | | | |
| (28) WILLIAM B. HUGHES | | | | x | | | | 104 120 | 11 570 | 25 020 | | | | |
| ASSISTANT TREASURER | 4.00 | | | <u> </u> | <u> </u> | | | 104,138. | 11,572. | 25,828. | | | | |
| (29) WANDA M. SPEROW | 35.60 | | | | | | | | 1 | | | | | |
| SECRETARY | 0.80 | | | X | | | | 86,589. | 1,767. | 22,056. | | | | |
| (30) LAUREL HENDRIX | 19.60 | | | | | | | | | | | | | |
| ASSISTANT SECRETARY | 1.20 | | | X | | | | 69,587. | 2,152. | 15,147. | | | | |
| (31) SHAUNA MONROE | 10.00 | | | | | | | | | | | | | |
| ASSISTANT TREASURER | 0.00 | | | Х | | | | 66,949. | 0. | 20,809. | | | | |
| (32) JASON PEEVY | 2.80 | | | | | | | | | | | | | |
| ASSOCIATE VP, MARKETING | | | | | | X | | 230,885. | 0. | 38,392. | | | | |
| (33) ANGIE STEPHENS | 4.00 | | | | | | | | | | | | | |
| ASSOCIATE VP, DEVELOPMENT | 1.20 | | | | | X | | 219,416. | 6,786. | 40,655. | | | | |
| (34) WILLIAM WILLIAMS | 0.00 | | | | | | | | | | | | | |
| EXECUTIVE DIRECTOR, REGIONAL DEVELOP | | | | | | Х | | 195,824. | 0. | 36,137. | | | | |
| (35) TARA JONES | 2.80 | | | | | | | | | | | | | |
| ASSOCIATE VP, DEVELOPMENT | | | | | | X | | 199,246. | 0. | 35,928. | | | | |
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| | | | | | | | | 1 000 000 | ~~ ~== | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | 1,296,267. | 22,211. | 253,481. | | | | |

| m 990 (2 art VIII | | | | | SITY FOUN | | | **-***2 | 422 Pa |
|-----------------------------|--|---------------------------------------|----------------|----------|---------------------|---|--|--------------------------------------|--|
| | Check if Schedule O | <u>cont</u> a | ains a respoi | nse | or note to any line | e in this Part VIII (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue exclu from tax un sections 512 |
| <u>ທ</u> 1a | Federated campaigns | | 1a | | | | | | |
| _ | Membership dues | | | | | | | | |
| с Ц | Fundraising events | | | | 146,920. | | | | |
| d a | Related organizations | | | | 90,005. | | | | |
| e R | Government grants (conti | | | | 74,885. | | | | |
| , f | All other contributions, gifts, | | | | | | | | |
| ner | similar amounts not included | | | | 103,236,855. | | | | |
| 5 a | Noncash contributions included in | | | | 28,154,671. | | | | |
| ano h | Total. Add lines 1a-1f | | | | • | 103548665. | | | |
| | | | | | Business Code | | | | |
| 2 a | N/D PORTION OF CONT | RIBU | TION | | 561499 | 87,586. | 87,586. | | |
| b | | | | | 611710 | 49,816. | 49,816. | | |
| c nue | | | | _ | | / - | , - | | |
| d d | | | | _ | | | | | |
| е Че | | | | _ | | | | | |
| | All other program service | reve | nue | _ | 561499 | 7,024. | 7,024. | | |
| | Total. Add lines 2a-2f | | | | | 144,426. | | | |
| | Investment income (includ | | | | | , | | | |
| | other similar amounts) | • | | | | 5,722,919. | | 751,229. | 4971 |
| | Income from investment of | | | | | -,, | | | |
| | Royalties | | • | | ŕ F | 124,625. | | | 124, |
| J | noyanes | · · · · · · · · · · · · · · · · · · · | (i) Real | | (ii) Personal | , | | | , |
| 6.2 | Gross rents | 6a | 12,2 | | (| | | | |
| | Less: rental expenses | 6b | 6,6 | | | | | | |
| | Rental income or (loss) | 6c | 5,6 | | | | | | |
| | Net rental income or (loss) | | -,- | | | 5,633. | | | 5,6 |
| | Gross amount from sales of | " <u> </u> | (i) Securiti | es | (ii) Other | -, | | | -,- |
| | assets other than inventory | 72 | 234,640,1 | | 2994560. | | | | |
| | Less: cost or other basis | 74 | | • | | | | | |
| | and sales expenses | 76 | 211,384,1 | 44. | 2622914. | | | | |
| | Gain or (loss) | 70 | 23,255,9 | | 371,646. | | | | |
| d | Net gain or (loss) | | | | | 23,627,621. | | | 23627 |
| 8 9 | Gross income from fundraisi | | | | | _ , , | | | |
| | including \$ | | | | | | | | |
| | contributions reported on | | | | | | | | |
| | Part IV, line 18 | | , | 8a | 358,914. | | | | |
| | Less: direct expenses | | | 8b | 145,984. | | | | |
| | Net income or (loss) from | | | | , ⊾ | 212,930. | | | 212, |
| | Gross income from gamir | | | Ĩ. | | , | | | , |
| | Part IV, line 19 | | | 9a | | | | | |
| | | | | 9b | | | | | |
| | Net income or (loss) from | | ina activities | | | | | | |
| | Gross sales of inventory, | | | <u> </u> | | | | | |
| | | | | 10a | | | | | |
| | and allowances Less: cost of goods sold | | | 10a | | | | | |
| | | | | <u> </u> | | | | | |
| C | Net income or (loss) from | Sales | SUIIIVENIO | у | Business Code | | | | |
| 44 - | ADMIN COST RECOVERY | | | | 561000 | 2,734,909. | 2,734,909. | | |
| | MISCELLANEOUS | | | _ | 561499 | 3,361. | 3,361. | | |
| e l | | | | | 301499 | 5,501. | 5,501. | | |
| b Rev | | | | | ├ | | | | |
| d | All other revenue | | | | L | 2 720 270 | | | |
| | Total. Add lines 11a-11d | | | | | 2,738,270. | 0.000.000 | | 00015 |
| 12 | Total revenue. See instruction | ons | | | 🕨 | 136125089. | 2,882,696. | 751,229. | 28942 |

AUBURN UNIVERSITY FOUNDATION Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX **(D)** Fundraising (C) Management and general expenses (B) (A) Do not include amounts reported on lines 6b, Program service expenses Total expenses expenses 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations 67,108,800. 67,108,800. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members Compensation of current officers, directors, 5 292,538. 143,912. 148,626. trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 7 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 10 Payroll taxes 11 Fees for services (nonemployees): 1,751,564. 1,114,157. 637,407. Management а 12,947. 1,977. 54,567. 39,643. b Legal 101,325. 2,125. 99,200. Accounting С Lobbying d Professional fundraising services. See Part IV, line 17 е f Investment management fees Other. (If line 11g amount exceeds 10% of line 25, g 128,374. 114,479. column (A), amount, list line 11g expenses on Sch 0.) 7,708. 6,187. 6,177. 239,925. 103,570. 349,672. Advertising and promotion 12 052,159. 684,036. 159,003. 209,120. 1, 13 Office expenses 357,533. 26,311. 247,517. 83,705. Information technology 14 Royalties 15 43,030. 157,443. 114,413. 16 Occupancy 550,230. 154,076. 30,337. 365,817. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 171,218. 62,003. 89,033. 20,182. Conferences, conventions, and meetings 19 20 Interest Payments to affiliates 21 Depreciation, depletion, and amortization 22 23 Insurance Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 3,313,510. 2,248,972. 152,380. 912,158. OFFICIAL GUESTS AND ENT а ADMINISTRATIVE COSTS 447,344. 100,447. 294,469. 52,428. h 68,226. c OTHER NONPROFESSIONAL O 430,187. 306,066. 55,895. d All other expenses е 76,266,464. 71,103,217. 2,566,175. 2,597,072. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here X if following SOP 98-2 (ASC 958-720)

| AUBURN UNIVERSITY FOUNDATION | |
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| | | Check if Schedule O contains a response or note | e to any | / line in this Part X | | | | | |
| | | | | | (A) | | (B) | | |
| | | | | | Beginning of year | | End of year | | |
| | 1 | Cash - non-interest-bearing | | | | 1 | | | |
| | 2 | Savings and temporary cash investments | | | 47,087,304. | 2 | 50,626,599. | | |
| | 3 | Pledges and grants receivable, net | | | 50,325,895. | 3 | 63,634,503. | | |
| | 4 | Accounts receivable, net | | | | 4 | | | |
| | 5 | Loans and other receivables from any current or | | | | | | | |
| | | trustee, key employee, creator or founder, substa | | | | | | | |
| | | controlled entity or family member of any of thes | | 5 | | | | | |
| | 6 | Loans and other receivables from other disqualif | | | | | | | |
| | | under section 4958(f)(1)), and persons described | | 6 | | | | | |
| | 7 | | | 7 | | | | | |
| Assets | | Notes and loans receivable, net | | | | 8 | | | |
| Ass | 8 | Inventories for sale or use | | | | 9 | | | |
| | 9 | | I I | | | 9 | | | |
| | 10a | Land, buildings, and equipment: cost or other | 10- | 1 127 122 | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 200 301 | 1 217 770 | 10. | 1,228,128. | | |
| | | | | | <u>1,217,779.</u> 293,565,126. | 10c | 254,068,381. | | |
| | 11 | Investments - publicly traded securities | | | 450,248,903. | 11 | 428,308,379. | | |
| | 12 | Investments - other securities. See Part IV, line 1 | | | 450,240,903. | 12 | 420,300,379. | | |
| | 13 | Investments - program-related. See Part IV, line 1 | | | | 13 | | | |
| | 14 | Intangible assets | | | 15 440 100 | 14 | 10 064 064 | | |
| | 15 | Other assets. See Part IV, line 11 | | | 15,449,180. | 15 | 10,964,864. | | |
| | 16 | Total assets. Add lines 1 through 15 (must equa | | | 857,894,187. | 16 | 808,830,854. | | |
| | 17 | Accounts payable and accrued expenses | 722,623. | 17 | 1,151,989. | | | | |
| | 18 | Grants payable | | 18 19 | | | | | |
| | 19 | | eferred revenue | | | | | | |
| | 20 | Tax-exempt bond liabilities | | | 20 | | | | |
| | 21 | Escrow or custodial account liability. Complete F | | | | 21 | | | |
| es | 22 | Loans and other payables to any current or form | | | | | | | |
| oiliti | | trustee, key employee, creator or founder, substa | | | | | | | |
| Liabilities | | controlled entity or family member of any of thes | - | | | 22 | | | |
| - | 23 | Secured mortgages and notes payable to unrela | | | | 23 | | | |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | | | |
| | 25 | Other liabilities (including federal income tax, pay | | | | | | | |
| | | parties, and other liabilities not included on lines | 17-24). | Complete Part X | 20 100 122 | | 27 020 245 | | |
| | | of Schedule D | | | <u>39,188,132.</u> 39,910,755. | | | | |
| | 26 | | | ▶ ▼ | 39,910,755. | 26 | 38,990,334. | | |
| ŝ | | Organizations that follow FASB ASC 958, chee | ck here | | | | | | |
| JCe | | and complete lines 27, 28, 32, and 33. | | | 12 112 011 | | 27 660 200 | | |
| alaı | 27 | | | | <u>42,112,811.</u> 775,870,621. | 27 | 37,669,390. 732,171,130. | | |
| â | 28 | Net assets with donor restrictions | 775,070,021. | 28 | 152,111,150. | | | | |
| ň | | Organizations that do not follow FASB ASC 95 | | | | | | | |
| г Ц | | and complete lines 29 through 33. | | | | | | | |
| ts | 29 | Capital stock or trust principal, or current funds | | 29 | | | | | |
| sse | 30 | Paid-in or capital surplus, or land, building, or eq | | | | 30 | | | |
| Net Assets or Fund Balances | 31 | Retained earnings, endowment, accumulated inc | | | Q17 002 120 | 31 | 760 010 500 | | |
| Š | 32 | Total net assets or fund balances | | | 817,983,432. | 32 | 769,840,520. | | |
| | 33 | Total liabilities and net assets/fund balances | | | 857,894,187. | 33 | 808,830,854. | | |

Form **990** (2021)

Part X Balance Sheet

| Form | aan | (2021 |
|-------|-----|-------|
| FUIII | 990 | 2021 |

| Form | AUBURN UNIVERSITY FOUNDATION | **_ | ***2 | 422 | Pa | _{ge} 12 |
|------|---|---------|------|------|-----|------------------|
| Pa | rt XI Reconciliation of Net Assets | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | X |
| | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 136 | ,12 | 5,0 | 89. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 76 | ,26 | 6,4 | 64. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 59 | ,85 | 8,6 | 25. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 817 | ,983 | 3,4 | 32. |
| 5 | Net unrealized gains (losses) on investments | 5 | -104 | ,648 | B,9 | 47. |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | -3 | ,352 | 2,5 | 90. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | |
| | column (B)) | 10 | 769 | ,84 | 0,5 | 20. |
| Pa | rt XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | X |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | О. | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | | |
| | consolidated basis, or both: | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | |
| с | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sch | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin | gle Aud | it | | | |
| | Act and OMB Circular A-133? | | | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi | ed audi | t | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | | 3b | 000 | |

Form **990** (2021)

Department of the Treasury Internal Revenue Service

(Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

| | OMB No. 1545-0047 | | | | | |
|------|------------------------------|--|--|--|--|--|
| 2021 | | | | | | |
| | Open to Public Inspection | | | | | |

| Nan | ne of t | the organization | | | | | | | identification number |
|-------------|-----------|----------------------------------|---|---|-------------------------------------|------------------|--------------------|---------------|----------------------------|
| D | | | | ITY FOUNDATIO | | | | | *-**2422 |
| Pa | art I | Reason for Public (| Sharity Status. | (All organizations must c | omplete th | nis part.) S | ee instruction | S. | |
| The | organ | ization is not a private found | ation because it is: (F | For lines 1 through 12, c | heck only o | one box.) | | | |
| 1 | | A church, convention of ch | urches, or associatio | n of churches described | in sectio | n 170(b)(1 | 1)(A)(i). | | |
| 2 | | A school described in sect | ion 170(b)(1)(A)(ii). (| Attach Schedule E (Forn | n 990).) | | | | |
| 3 | | A hospital or a cooperative | hospital service orga | anization described in se | ection 170 | (b)(1)(A)(ii | ii). | | |
| 4 | | A medical research organiz | ation operated in cor | njunction with a hospital | described | in sectio | on 170(b)(1)(A) | (iii). Enter | the hospital's name, |
| | | city, and state: | | | | | | | |
| 5 | | An organization operated for | or the benefit of a col | llege or university owned | l or operate | ed by a go | overnmental ur | nit describe | ed in |
| | | section 170(b)(1)(A)(iv). (C | Complete Part II.) | | | | | | |
| 6 | | A federal, state, or local gov | | nental unit described in | section 17 | 70(b)(1)(A) | (v). | | |
| | X | An organization that norma | • | | | | ., | e general r | public described in |
| • | | section 170(b)(1)(A)(vi). (C | | | onna gora | , minorital | | o gonorar r | |
| 8 | | A community trust describe | | | ни) | | | | |
| 9 | \square | An agricultural research org | | | - | ad in coniu | unction with a | land-grant | college |
| 3 | | or university or a non-land-g | | | | - | | - | - |
| | | | grant college of agrici | | | lame, city | , and state of | line college | |
| 40 | | university: | II | than 00 1 /00/ of its summ | | | | | |
| 10 | | An organization that norma | • | | | | | - | • |
| | | activities related to its exem | | • | . , | | | • • | • |
| | | income and unrelated busir | | (less section 511 tax) fro | m busines | ses acqui | red by the org | anization a | itter June 30, 1975. |
| | | See section 509(a)(2). (Con | | | | | | | |
| 11 | | An organization organized a | - | • | • | | | | |
| 12 | | An organization organized a | - | • | - | | | • | |
| | | more publicly supported or | - | | | | | | Check the box on |
| | | lines 12a through 12d that | describes the type of | f supporting organizatior | n and com | plete lines | 12e, 12f, and | 12g. | |
| а | | Type I. A supporting orga | anization operated, s | upervised, or controlled | by its supp | ported org | anization(s), ty | pically by | giving |
| | | the supported organization | on(s) the power to req | gularly appoint or elect a | majority o | f the direc | ctors or trustee | es of the su | ipporting |
| | | organization. You must o | complete Part IV, Se | ections A and B. | | | | | |
| b | | Type II. A supporting org | anization supervised | or controlled in connect | ion with its | s supporte | ed organizatior | n(s), by hav | ring |
| | | control or management o | f the supporting orga | anization vested in the sa | ame perso | ns that co | ntrol or manag | je the supp | ported |
| | | organization(s). You mus | t complete Part IV, | Sections A and C. | | | | | |
| c | ; | Type III functionally inte | grated. A supporting | g organization operated | in connect | ion with, a | and functionall | y integrate | d with, |
| | | its supported organization | n(s) (see instructions) |). You must complete I | Part IV, Se | ctions A, | D, and E. | | |
| d | I 🗌 | Type III non-functionally | integrated. A supp | orting organization oper | ated in cor | nnection v | vith its suppor | ted organiz | ation(s) |
| | | that is not functionally int | egrated. The organiz | ation generally must sat | isfy a distri | ibution rec | quirement and | an attentiv | veness |
| | | requirement (see instructi | | • • | • | | - | | |
| е | | Check this box if the orga | , | • | | | | I. Type III | |
| | | functionally integrated, or | | | | | ·) [- ·, ·) [- · | ·, ·, / - ··· | |
| f | Ente | er the number of supported of | | | | | | | |
| | | vide the following information | • | | | | | | |
| | | (i) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga in your governi | inization listed | (v) Amount of | monetary | (vi) Amount of other |
| | | organization | | (described on lines 1-10 above (see instructions)) | Yes | No | support (see in | structions) | support (see instructions) |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
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| | | | | | | | | | |
| | | | | | | | | | |
| <u>Tota</u> | al | | | | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

| fails to qualify under the tests listed below | , please complete Part III.) |
|---|------------------------------|
|---|------------------------------|

| Sec | ction A. Public Support | | | | | | |
|----------|--|------------------------|----------------------|----------------------|---------------------|--------------------|-------------------------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 40566440. | 54251609. | 47779204. | 59931770. | 103548665 | 306077688 |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| - | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 40566440. | 54251609. | 47779204. | 59931770. | 103548665 | 306077688 |
| 5 | The portion of total contributions | | | | | | |
| Ū | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | , | | | | | | 45176070 |
| - | column (f) | | | | | | <u>45176070.</u> 260901618 |
| | Public support. Subtract line 5 from line 4. | | | | | | 200301010 |
| | | | | | (| | (n |
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 4 | 40566440. | 54251609. | 4///9204. | 59931//U. | <u>µ03548665</u> | 306077688 |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources \dots | 3799223. | 3530155. | 3606723. | 2771436. | 5096315. | 18803852. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | 751,229. | 751,229. |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 2538153. | 2667461. | 2574124. | 2534558. | | 13422202. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 339054971 |
| 12 | Gross receipts from related activities, | , etc. (see instructic | ons) | | | 12 | |
| 13 | First 5 years. If the Form 990 is for the | ne organization's fi | rst, second, third, | fourth, or fifth tax | year as a section 5 | 01(c)(3) | |
| | organization, check this box and sto | phere | | | | | |
| Sec | ction C. Computation of Publi | ic Support Per | centage | | | | |
| 14 | Public support percentage for 2021 (I | line 6, column (f), d | ivided by line 11, o | column (f)) | | 14 | 76.95 % |
| 15 | Public support percentage from 2020 |) Schedule A, Part | II, line 14 | | | 15 | 72.36 % |
| | 33 1/3% support test - 2021. If the | | | | | ore, check this bo | |
| | stop here. The organization qualifies | | | | | | |
| b | 33 1/3% support test - 2020. If the o | | • | | | | |
| | and stop here. The organization qual | | | | | | |
| 17a | 10% -facts-and-circumstances test | | • • | | | | |
| | and if the organization meets the fact | | | | | | |
| | meets the facts-and-circumstances te | | | - | - | - | |
| ۲ | 10% -facts-and-circumstances test | - | | • • • • | | 17a and line 15 is | |
| U. | | 0 | | | | | |
| | more, and if the organization meets the | | | | | | |
| 40 | organization meets the facts-and-circ | | • | | | | |
| 18 | Private foundation. If the organization | ла ана пос спеска | | a, 100, 17a, 0r 17t | , check this box a | | <u> </u> |

Schedule A (Form 990) 2021

| | Schedule A | | | | | FOUNDATION | |
|---|------------|---------|----------|---------------|-------------------|---------------------|---|
| I | Part III | Support | Schedule | for Organizat | tions Described i | in Section 509(a)(2 |) |

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | ction A. Public Support | | | - | | - | |
|------|--|---------------------------|----------------------------|----------------------|----------------------|-----------------|---------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 📘 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to or expended on its behalf | | | | | | |
| - | · · · · · · · · · · · · · · · · · · · | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 6 | (4) 2011 | | (0) 2010 | (4) 2020 | | |
| | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | <u> </u> | |
| 14 | First 5 years. If the Form 990 is for the | e organization's fi | rst, second, third, | fourth, or fifth tax | year as a section 5 | 501(c)(3) orgar | nization, |
| _ | | | | | | | |
| | ction C. Computation of Public | | | | | 1 1 | |
| 15 | Public support percentage for 2021 (lin | | • | column (f)) | | 15 | % |
| 16 | Public support percentage from 2020 | | | | | 16 | % |
| Sec | ction D. Computation of Invest | tment Income | e Percentage | | | | |
| 17 | Investment income percentage for 202 | 21 (line 10c, colu | mn (f), divided by li | ne 13, column (f)) | | 17 | % |
| 18 | 1 5 | | | | | 18 | % |
| 19a | 33 1/3% support tests - 2021. If the | organization did r | not check the box | on line 14, and line | e 15 is more than 3 | 33 1/3%, and I | ine 17 is not |
| | more than 33 1/3%, check this box and | d stop here. The | organization quali | fies as a publicly s | supported organiza | ation | ► |
| b | 33 1/3% support tests - 2020. If the | organization did r | not check a box on | line 14 or line 19a | a, and line 16 is mo | ore than 33 1/3 | 3%, and |
| | line 18 is not more than 33 1/3%, chec | k this box and s t | t op here. The orga | nization qualifies a | as a publicly suppo | orted organiza | tion ► |
| 20 | Private foundation. If the organization | n did not check a | box on line 14, 19 | a, or 19b, check th | his box and see ins | structions | |

1

Yes

No

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a

Schedule A (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION

2

| Pa | rt IV | Supporting Organizations (continued) | | | |
|-----|--------|---|-----|-----|----|
| | | | | Yes | No |
| 11 | Has t | the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A per | rson who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c t | pelow, the governing body of a supported organization? | 11a | | |
| b | A fan | nily member of a person described on line 11a above? | 11b | | |
| с | A 359 | % controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detai | <i>i in</i> Part VI. | 11c | | |
| Sec | tion | B. Type I Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | Did tl | he governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | |

| - | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | |
|---|---|--|
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated | |

Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supporting organization

| Supervised | . Or controlled the suc | porting organization. |
|--------------|-------------------------|-----------------------|
| Section C. T | pe II Supporting | j Organizations |

 1
 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed

 1
 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or managed

 1
 1

| Section D | . All Type III | Supporting | Organizations |
|-----------|----------------|------------|---------------|

| | | | Yes | No |
|---|--|---|-----|----|
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** ____ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

| c 🗌 | The organization supported a get | overnmental entity. Describe in | Part VI how you supported a | governmental entity (see instruction <u>s).</u> |
|-----|----------------------------------|---------------------------------|-----------------------------|---|
|-----|----------------------------------|---------------------------------|-----------------------------|---|

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" *provide details in* **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*

2a

2b

3a

Yes No

| Schedule A | (Form 990) 2021 | AUBURN | UNIVERSITY | FOUNDATION |
|------------|-----------------|---------------------|--------------------|-------------------------|
| Part V | Type III Non | -Functionally Integ | grated 509(a)(3) S | upporting Organizations |

| | Check here if the organization satisfied the Integral Part Test as a qualifyi | | | Part VI). See instructio |
|------|---|----|----------------|--------------------------------|
| ect | All other Type III non-functionally integrated supporting organizations mu ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| ect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| 6 | Distributable Amount. Subtract me 5 normine 4, unless subject to | | | |

7 Γ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2021

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| AUBURN | UNIVERSITY | FOUNDATION |
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| | | |

| Sche | Schedule A (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION **-**2422 Page 7 | | | | | |
|------|--|-------------------------------|--|-----|--------------------------------------|----|
| Pa | t V Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | nizations (continue | ed) | | |
| Sect | ion D - Distributions | | | | Current Ye | ar |
| 1 | Amounts paid to supported organizations to accomplish exer | mpt purposes | | 1 | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | t purposes of supported | | | | |
| | organizations, in excess of income from activity | | | 2 | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | 6 | 3 | | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pro | ovide details in Part VI) | | 5 | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | | |
| | (provide details in Part VI). See instructions. | | | 8 | | |
| 9 | Distributable amount for 2021 from Section C, line 6 | | | 9 | | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | | |
| Sect | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistribution: Pre-2021 | s | (iii) Distributab Amount for 2 | |
| 1 | Distributable amount for 2021 from Section C, line 6 | | | | | |
| 2 | Underdistributions, if any, for years prior to 2021 (reason- | | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | | |
| 3 | Excess distributions carryover, if any, to 2021 | | | | | |
| a | From 2016 | | | | | |
| b | From 2017 | | | | | |
| C | From 2018 | | | | | |
| d | From 2019 | | | | | |
| e | From 2020 | | | | | |
| f | Total of lines 3a through 3e | | | | | |
| g | Applied to underdistributions of prior years | | | | | |
| h | Applied to 2021 distributable amount | | | | | |
| i | Carryover from 2016 not applied (see instructions) | | | | | |
| | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | | |
| 4 | Distributions for 2021 from Section D, | | | | | |
| | line 7: \$ | | | | | |
| | Applied to underdistributions of prior years | | | | | |
| | Applied to 2021 distributable amount | | | | | |
| | Remainder. Subtract lines 4a and 4b from line 4. | | | | | |
| 5 | Remaining underdistributions for years prior to 2021, if | | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | | |
| | than zero, explain in Part VI. See instructions. | | | | | |
| 6 | Remaining underdistributions for 2021. Subtract lines 3h | | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | | |
| | Part VI. See instructions. | | | | | |
| 7 | Excess distributions carryover to 2022. Add lines 3j and 4c. | | | | | |
| 8 | Breakdown of line 7: | | | | | |
| а | Excess from 2017 | | | | | |
| b | Excess from 2018 | | | | | |
| с | Excess from 2019 | | | | | |
| d | Excess from 2020 | | | | | |
| 6 | Excess from 2021 | | | | | |

Schedule A (Form 990) 2021

| Schedule A | (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION | **-**2422 Page 8 |
|------------|---|---|
| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 11; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for ar (See instructions.) | ine 17a or 17b; Part III, line 12; B, lines 1 and 2; Part IV, Section C, e 1; Part V, Section B, line 1e; Part V, |
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SCHEDULE D

| (Form | 990) |
|-------|------|
|-------|------|

Supplemental Financial Statements Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

OMB No. 1545-0047 **Open to Public** Inspection

Employer identification number **-***2422

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

AUBURN UNIVERSITY FOUNDATION

| Pa | Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the | | | | |
|----|--|---|---------------------------------|--|--|
| | organization answered "Yes" on Form 990, Part IV, lir | | | | |
| | | (a) Donor advised funds | (b) Funds and other accounts | | |
| 1 | Total number at end of year | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | |
| 3 | Aggregate value of grants from (during year) | | | | |
| 4 | Aggregate value at end of year | | | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advised fun | ds | | |
| | are the organization's property, subject to the organization's | exclusive legal control? | Yes No | | |
| 6 | Did the organization inform all grantees, donors, and donor a | advisors in writing that grant funds can be used c | only | | |
| | for charitable purposes and not for the benefit of the donor of | or donor advisor, or for any other purpose confer | ring | | |
| | | | | | |
| Pa | rt II Conservation Easements. Complete if the or | ganization answered "Yes" on Form 990, Part IV | , line 7. | | |
| 1 | Purpose(s) of conservation easements held by the organizati | on (check all that apply) | | | |
| | Preservation of land for public use (for example, recrea | ation or education) | orically important land area | | |
| | Protection of natural habitat | Preservation of a cert | ified historic structure | | |
| | Preservation of open space | | | | |
| 2 | Complete lines 2a through 2d if the organization held a quali | fied conservation contribution in the form of a co | | | |
| | day of the tax year. | | Held at the End of the Tax Year | | |
| а | Total number of conservation easements | | 2a | | |
| b | Total acreage restricted by conservation easements | | 2b | | |
| с | Number of conservation easements on a certified historic str | ucture included in (a) | 2c | | |
| d | Number of conservation easements included in (c) acquired a | after 7/25/06, and not on a historic structure | | | |
| | listed in the National Register | | 2d | | |
| 3 | Number of conservation easements modified, transferred, re | leased, extinguished, or terminated by the organ | ization during the tax | | |
| | year 🕨 | | | | |
| 4 | Number of states where property subject to conservation eas | sement is located 🕨 | | | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | | | |
| | violations, and enforcement of the conservation easements in | t holds? | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | handling of violations, and enforcing conservation | on easements during the year | | |
| | ▶ | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and enforcing conservation ea | sements during the year | | |
| | ▶\$ | | | | |
| 8 | Does each conservation easement reported on line 2(d) above | ve satisfy the requirements of section 170(h)(4)(B) |)(i) | | |
| | and section 170(h)(4)(B)(ii)? | | Yes No | | |
| 9 | In Part XIII, describe how the organization reports conservati | on easements in its revenue and expense staten | nent and | | |
| | balance sheet, and include, if applicable, the text of the footr | note to the organization's financial statements th | at describes the | | |
| | organization's accounting for conservation easements. | | | | |
| Pa | rt III Organizations Maintaining Collections of | f Art, Historical Treasures, or Other S | Similar Assets. | | |
| | Complete if the organization answered "Yes" on Form | 1 990, Part IV, line 8. | | | |
| 1a | If the organization elected, as permitted under FASB ASC 95 | 58, not to report in its revenue statement and bal | ance sheet works | | |
| | of art, historical treasures, or other similar assets held for pul | blic exhibition, education, or research in furthera | nce of public | | |
| | service, provide in Part XIII the text of the footnote to its final | ncial statements that describes these items. | | | |
| b | If the organization elected, as permitted under FASB ASC 95 | 58, to report in its revenue statement and balance | e sheet works of | | |
| | art, historical treasures, or other similar assets held for public | c exhibition, education, or research in furtherance | e of public service, | | |
| | provide the following amounts relating to these items: | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | . 🕨 \$ | | |
| | (ii) Assets included in Form 990, Part X | | . ▶ \$ | | |
| 2 | If the organization received or held works of art, historical tre | asures, or other similar assets for financial gain, | provide | | |
| | the following amounts required to be reported under FASB A | SC 958 relating to these items: | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | . • \$ | | |
| | Assets included in Form 990, Part X | | | | |
| | For Paperwork Reduction Act Notice, see the Instruction | | Schedule D (Form 990) 2021 | | |

| Sche | | UNIVERSITY | | | | | *2422 | |
|-------|--|----------------------------------|------------------------|--------------------------------|------------------|------------------------------|-----------------|------------|
| Par | t III Organizations Maintaining C | ollections of Art | t, Historical Tre | asures, or Of | her Sim | ilar Asset | s (continu | ued) |
| 3 | Using the organization's acquisition, accession | | | | | | | |
| | collection items (check all that apply): | , | , | 5 | 5 | | | |
| а | Public exhibition | d | I oan or exc | hange program | | | | |
| b | Scholarly research | e | | nange pregram | | | | |
| c | Preservation for future generations | Ū | | | | | | |
| 4 | - | lections and evolain | how they further th | e organization's | avamnt nu | rnoso in Dart | YIII | |
| 5 | | | | | | | | |
| Ŭ | to be sold to raise funds rather than to be maintained as part of the organization's collection? | | | | | | | |
| Par | t IV Escrow and Custodial Arrange | | | | | | | |
| | reported an amount on Form 990, Par | | te il the organizatio | | | 550, i art iv, | 1110 0, 01 | |
| 12 | Is the organization an agent, trustee, custodi | | any for contribution | s or other assets | not include | d | | |
| Ia | | | | | | _ | Yes | No |
| h | on Form 990, Part X? If "Yes," explain the arrangement in Part XIII | | | | | ∟ | | |
| b | | | owing table. | | | | Amount | |
| _ | | | | | | - | Amount | |
| | Beginning balance | | | | ······ | <u>c</u> | | |
| | Additions during the year | | | | | d | | |
| e | Distributions during the year | | | | | e | | |
| T | Ending balance | | | | | lf | | |
| | Did the organization include an amount on Fo | | | | • | L | Yes | No |
| Par | If "Yes," explain the arrangement in Part XIII. | | | | | | | |
| T ai | t V Endowment Funds. Complete i | | | | | an voare back | | years back |
| | | (a) Current year 728,648,614. | (b) Prior year | (c) Two years ba 544,691,93 | | ree years back 3,333,931. | . , | 166,848. |
| | Beginning of year balance | , , | 576,472,255. | | | , , | , | , |
| b | Contributions | 45,446,609. | 26,847,349. | | | <u>1,037,765.</u> | | 330,984. |
| С | Net investment earnings, gains, and losses | 65,793,598. | 149,336,386. | , , | | 8,364,870. | | 521,221. |
| | Grants or scholarships | 25,636,565. | 18,900,725. | 18,111,70 | 13. IE | 5,473,062. | 15,5 | 558,917. |
| е | Other expenditures for facilities | | | | | | | |
| | and programs | 5 001 050 | E 406 654 | | | | · . | |
| f | Administrative expenses | 5,801,059. | 5,106,651. | 4,893,30 | | 4,571,567. | | 226,205. |
| g | End of year balance | 676,864,002. | 728,648,614. | | 5. 544 | 1,691,937. | 533, | 333,931. |
| 2 | Provide the estimated percentage of the curr | • | e (line 1g, column (a) |) held as: | | | | |
| а | Board designated or quasi-endowment | 3.7500 | _% | | | | | |
| b | Permanent endowment $\blacktriangleright \frac{73.5200}{22.00}$ | % | | | | | | |
| С | Term endowment 22.7300 | % | | | | | | |
| | The percentages on lines 2a, 2b, and 2c show | - | | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiza | tion that are held ar | nd administered for | or the orga | nization | | |
| | by: | | | | | | | Yes No |
| | (i) Unrelated organizations | | | | | | 3a(i) | <u> </u> |
| | (ii) Related organizations | | | | | | | X |
| b | If "Yes" on line 3a(ii), are the related organiza | tions listed as require | ed on Schedule R? | | | | 3b | X |
| 4 | Describe in Part XIII the intended uses of the | | wment funds. | | | | | |
| Par | t VI Land, Buildings, and Equipm | | | | | | | |
| | Complete if the organization answered | d "Yes" on Form 990 | , Part IV, line 11a. S | ee Form 990, Pa | t X, line 10 |). | | |
| | Description of property | (a) Cost or of | • • | or other (| c) Accumu | | (d) Book | value |
| | | basis (investm | | (other) | depreciat | ion | | |
| 1a | Land | 1,216,5 | 789. | | | | 1,216 | ,789. |
| b | Buildings | | | | | | | |
| с | Leasehold improvements | | | | | | | |
| d | Equipment | | 22 | 0,643. | 209, | 304. | 11 | ,339. |
| | Other | | | | | | | |
| Total | . Add lines 1a through 1e. (Column (d) must e | qual Form 990. Part > | X. column (B). line 1 | 0c.) | | ► | 1,228 | ,128. |
| | | - | | - | | Schedule | D (Form | 990) 2021 |

| (1) Financial derivatives | | | |
|--|------------------------------|--------------------------------------|-----------------------------|
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) ADAGE LARGE CAP FUND, LP | 86,285,073. | END-OF-YEAR MARK | ET VALUE |
| (B) AEW GLOBAL PROPERTY | | | |
| (C) SECURITIES | 17,107,594. | END-OF-YEAR MARK | ET VALUE |
| (D) AG CORE PLUS REALTY IV | 2,770,264. | END-OF-YEAR MARK | ET VALUE |
| (E) AG REALTY VALUE FUND X | 7,470,407. | END-OF-YEAR MARK | ET VALUE |
| (F) AG REALTY VIII | 836,288. | END-OF-YEAR MARK | ET VALUE |
| (G) AMERICAN SECURITIES | | | |
| (H) PARTNERS VI | 3,022,409. | END-OF-YEAR MARK | ET VALUE |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 428,308,379. | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" | on Form 990, Part IV, line 1 | 1c. See Form 990, Part X, line 13. | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost o | or end-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" | | 1d. See Form 990, Part X, line 15. | |
| (a) | Description | | (b) Book value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 15.) | | . ▶ |
| Part X Other Liabilities. | | | |
| Complete if the organization answered "Yes" | on Form 990, Part IV, line 1 | 1e or 11f. See Form 990, Part X, lir | ie 25. |
| 1.(a) Description of liability | | | (b) Book value |
| (1) Federal income taxes | | | |
| (2) ANNUITIES PAYABLE | | | 11,959,886. |
| (3) DUE TO AUBURN ALUMNI ASSO | | | 9,421,813. |
| (4) DUE TO TIGERS UNLIMITED F | | | 10,265,147. |
| (5) DUE TO OTHER RELATED ORGA | NIZATIONS | | 3,207,948. |
| (6) DEFERRED REVENUE | | | 62,694. |
| (7) DUE TO OUTSIDE BENEFICIAR | IES | | 2,920,857. |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 25.) | | . ▶ 37,838,345. |
| 2 Liability for uncertain tax positions. In Part XIII, provide | , | the organization's financial stateme | nts that reports the |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

(c) Method of valuation: Cost or end-of-year market value

Schedule D (Form 990) 2021

(b) Book value

AUBURN UNIVERSITY FOUNDATION

| Sche | chedule D (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION | | | **_ | ***2422 Page 4 |
|------|--|-------|--------------------|-------|----------------|
| Par | t XI Reconciliation of Revenue per Audited Financial Statement | s Wit | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 31,710,831. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | -104648947. | | |
| b | Donated services and use of facilities | 2b | | | |
| с | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 234,689. | | |
| е | Add lines 2a through 2d | | | 2e | -104414258. |
| 3 | Subtract line 2e from line 1 | | | 3 | 136,125,089. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | | | _ |
| С | Add lines 4a and 4b | | | 4c | 0. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | | 136,125,089. |
| Pa | t XII Reconciliation of Expenses per Audited Financial Statemen | ts W | ith Expenses per P | letur | n. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | <u> </u> |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 69,840,170. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| а | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| С | Other losses | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | -6,426,294. | | |
| е | Add lines 2a through 2d | | | 2e | -6,426,294. |
| 3 | Subtract line 2e from line 1 | | | 3 | 76,266,464. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | | | - |
| С | Add lines 4a and 4b | | | 4c | 0. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 76,266,464. |
| Pa | t XIII Supplemental Information. | | | | |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

ACADEMIC UNIT SUPPORT \$150,847,114

FACULTY SUPPORT \$163,876,213

STUDENT AID \$296,039,174

PROGRAM SUPPORT \$25,027,080

RESEARCH SUPPORT \$16,508,010

OUTREACH AND PUBLIC SERVICE SUPPORT \$5,759,514

CAPITAL AND PLANT SUPPORT \$4,287,946

ADMINISTRATIVE SUPPORT \$14,518,951

PART X, LINE 2:

THE AU FOUNDATION HAS RECEIVED A LETTER FROM THE INTERNAL REVENUE SERVICE

| Schedule D (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION | **-***2422 Page 5 |
|---|-------------------|
| Part XIII Supplemental Information (continued) | |
| RECOGNIZING THE AU FOUNDATION AS A TAX-EXEMPT ORGANIZATION UN | DER SECTION |
| 501(C)(3) OF THE CODE. HOWEVER CERTAIN TYPES OF INCOME MAY BE | E SUBJECT TO |
| TAX FROM UNRELATED BUSINESS INCOME AS DEFINED BY THE TAX CODE | . THE AU |
| FOUNDATION HAS DETERMINED THAT NO TAX IS DUE FOR EITHER THE 2 | 2022 OR 2021 |
| YEAR. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MAI | DE IN THE |
| FINANCIAL STATEMENTS. | |
| | |
| THE AU FOUNDATION FOLLOWS THE ACCOUNTING GUIDANCE FOR UNCERTA | AINTY IN |
| INCOME TAXES USING THE PROVISIONS OF FASB ACCOUNTING STANDARD |)S |
| CODIFICATION (ASC) 740, INCOME TAXES. AS OF SEPTEMBER 30, 20 | 22 AND 2021, |
| THE AU FOUNDATION HAS NO UNCERTAIN TAX POSITIONS THAT QUALIFY | FOR |
| RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS AND NO | INTEREST AND |
| PENALTIES RELATED TO INCOME TAXES. | |
| | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | |
| REVENUE FOR AU REAL ESTATE FOUNDATION REPORTED ON SEPARATE | |
| RETURN | 3,434,649. |
| CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS | -3,352,590. |
| INCOME/EXPENSE RECLASSIFICATION | 152,630. |
| TOTAL TO SCHEDULE D, PART XI, LINE 2D | 234,689. |
| | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | |
| EXPENSES FOR AU REAL ESTATE FOUNDATION REPORTED ON SEPARATE | |
| RETURN | -6,578,924. |
| INCOME/EXPENSE RECLASSIFICATION | 152,630. |
| TOTAL TO SCHEDULE D, PART XII, LINE 2D | -6,426,294. |

Part XIII Supplemental Information (continued)

| Part VII Investments - Other Securities. See Form 990, Part X, li | ine 12. | |
|---|-----------------------|--|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| AMERICAN SECURITIES PARTNERS VII | 4,194,624. | FMV |
| AMERICAN SECURITIES PARTNERS VIII | 10,850,958. | FMV |
| CABOT INDUSTRIAL VALUE FUND VI | 6,674,186. | FMV |
| CANYON VALUE REALIZATION FD LTD | 12,089,810. | FMV |
| CLOPTON STRUCTURED NOTES | 53,493. | FMV |
| DAVIDSON KEMPNER LTDO II | 1,319,149. | FMV |
| DAVIDSON KEMPNER LTDO IV | 5,856,801. | FMV |
| DAVIDSON KEMPNER LTDO INTL V | 5,850,390. | FMV |
| DEEDED MINERAL RIGHTS | 420,000. | FMV |
| DENHAM COMMODITIES PTRS VI | 2,671,816. | FMV |
| EMG III | 1,630,958. | FMV |
| EMINENCE FUND LTD. | 10,948,566. | FMV |
| ENCAP ENERGY CAPITAL FUND XI | 4,886,536. | FMV |
| ENCAP ENERGY CAPITAL IX | 778,201. | FMV |
| ENCAP ENERGY CAPITAL X | 1,808,808. | FMV |
| ENCAP FLATROCK MIDSTREAM IV | 3,059,700. | FMV |
| EQT INFRASTRUCTURE IV | 6,348,172. | FMV |
| FARALLON PARTNERS | 16,553,442. | FMV |
| FRONTIER FUND V | 3,808,360. | FMV |
| GEM REALTY FUND VI | 3,110,570. | FMV |
| GREYCROFT GROWTH III | 5,678,472. | FMV |
| GREYCROFT PARTNERS VI | 3,377,348. | FMV |
| LANDMARK EQUITY PARTNERS XV | 1,084,285. | FMV |
| LEXINGTON PARTNERS, LP | 44,542. | FMV |
| MERIT ENERGY G | 2,130,378. | FMV |
| MERIT ENERGY H | 2,599,209. | FMV |
| | | |

Schedule D (Form 990) AUBURN UNIVERSITY FOUNDA Part XIII Supplemental Information (continued) (continued

| Part VII Investments - Other Securities. See Form 990, Part X, line 12. | | |
|---|----------------|--|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| NATURAL GAS PARTNERS IX, LP | 17,266. | FMV |
| NATURAL GAS PARTNERS X, LP | 813,037. | FMV |
| OCM OPPORTUNITY FUND VII-B, LP | 1,228. | FMV |
| OCM OPPORTUNITY FUND VIII, LP | 15,208. | FMV |
| OTHER INTERMEDIATE INVESTMENTS | 2,895,857. | FMV |
| SEG PARTNERS OFFSHORE LTD | 12,219,632. | FMV |
| SILCHESTER INT VAL | 26,456,907. | FMV |
| STEADFAST INTERNATIONAL LTD | 10,155,970. | FMV |
| SUMMIT PARTNERS GROWTH EQUITY IX | 7,513,876. | FMV |
| SUMMIT PARTNERS GROWTH EQUITY X | 5,185,916. | FMV |
| SUN CAPITAL PARTNERS FUND VII | 5,983,508. | FMV |
| TACONIC OPPORTUNITY OFFSHORE FD | 8,750,495. | FMV |
| VARDE INVESTMENT PARTNERS LTD | 12,082,716. | FMV |
| WARBURG PINCUS GLOBAL GROWTH | 9,382,552. | FMV |
| WARBURG PINCUS XII | 6,993,207. | FMV |
| WELLINGTON EMERGING MARKETS FUND | 12,909,714. | FMV |
| WELSH CARSON XIII | 8,261,639. | FMV |
| WELSH CARSON ANDERSON & STOWE FUND XI, LP | 144,619. | FMV |
| WELSH CARSON XII | 3,587,432. | FMV |
| WHEELOCK ST REAL ESTATE FUND V | 2,402,575. | FMV |
| WHEELOCK ST REAL ESTATE FUND VI | 3,865,383. | FMV |
| WALTON STREET REAL ESTATE FUND | 81,387. | FMV |
| EQT INFRASTRUCTURE V | 3,422,900. | FMV |
| BAXTER ST OFFSHORE FD | 4,700,000. | FMV |
| SUMMIT PARTNERS GE XI | 369,883. | FMV |
| FRONTIER OPPTY FUND A | 263,194. | FMV |
| | 1 | |

Schedule D (Form 990) AUBURN UNIVERSITY FOUNDATIO Part XIII Supplemental Information (continued) Continued)

| Part VII Investments - Other Securities. See Form 990, Part X, line 1 | 12. | |
|---|----------------|--|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| BAIN RE LIFE SCIENCE FD | 72,723. | FMV |
| HULL ST ENERGY PARTNERS II | 32,595. | FMV |
| ARGOSY RE PARTNERS V | 2,450,095. | FMV |
| TIGER INFRASTRUCTURE PARTNRS III | 1,646,598. | FMV |
| WHEELOCK ST REAL ESTATE FUND VII | 566,698. | FMV |
| GREYCROFT GROWTH IV | 1,140,434. | FMV |
| GENSTAR CAPITAL PARTNERS X | 2,826,557. | FMV |
| GREYCROFT PARTNERS VII | 621,750. | FMV |
| STEPSTONE GLOBAL PARTNERS X | 3,190,612. | FMV |
| STEPSTONE GLOBAL PARTNERS IX | 7,275,741. | FMV |
| STEPSTONE GLOBAL PARTNERS VIII | 5,820,281. | FMV |
| STEPSTONE GLOBAL PARTNERS VII | 7,117,391. | FMV |
| STEPSTONE GLOBAL PARTNERS VI | 6,604,013. | FMV |
| STEPSTONE GLOBAL PARTNERS V | 5,145,981. | FMV |
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| AUBURN UNIVERSI | | | | | **-***242 | |
|----------------------------------|--------------------|----------------------------|--|------------------|----------------------------------|-------------------------|
| Part I General Info | rmation on A | ctivities Out | side the United States. Compl | ete if the orgar | nization answered "Υ | ′es" on |
| Form 990, Part I | | | | | | |
| | | | ds to substantiate the amount of its gra | | | |
| the grantees' eligibility f | or the grants or a | assistance, and t | the selection criteria used to award the | grants or assis | | Yes No |
| 2 For grantmakers. Desc | ribe in Part V the | organization's | procedures for monitoring the use of its | s arants and at | her assistance outsi | de the |
| United States. | | organization s | procedures for monitoring the use of its | s grants and ot | | |
| | he following Part | I, line 3 table ca | an be duplicated if additional space is r | needed.) | | |
| (a) Region | (b) Number of | (c) Number of | (d) Activities conducted in the region | (e) If acti | vity listed in (d) | (f) Total |
| | offices | employees, agents, and | (by type) (such as, fundraising, pro- gram services, investments, grants to | | gram service, e specific type | expenditures for and |
| | in the region | independent contractors | recipients located in the region) | | (s) in the region | investments |
| | | in the region | | | | in the region |
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| GERMANY | 1 | 0 | PROGRAM SERVICES | STUDY ABROA | D SPONSORSHIP | 700. |
| | | | | | | |
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| CENTRAL AMERICA AND | | | | | | |
| THE CARIBBEAN | 0 | 0 | INVESTMENTS | | | 9,747,740. |
| | | | | | | |
| EUROPE (INCLUDING | | | | | | |
| ICELAND & GREENLAND) | 0 | 0 | INVESTMENTS | | | 8,813,620. |
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| 3 a Subtotal | 1 | 0 | | | | 18,562,060. |
| b Total from continuation | 0 | | | | | |
| sheets to Part I | | 0 | | | | 0. |
| c Totals (add lines 3a | | 1 | | | | 1 |

Statement of Activities Outside the United States
 Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.
 Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule F (Form 990) 2021

18,562,060.

OMB No. 1545-0047

Open to Public

Inspection

Employer identification number

and 3b)

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule F (Form 990) 2021

AUBURN UNIVERSITY FOUNDATION

-*2422

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|-------------------------------|---|----------------------------|---------------------------------|---------------------------------|---------------------------------|---|--|---|
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| 2 Enter total number of | recipient organization | ns listed above that are r | ecognized as charities by the t | oreign country, | recognized as a tax | 1 | l | <u>I</u> |
| | | | or counsel has provided a sect | | | | | |
| | | | | | | | | |

Schedule F (Form 990) 2021

Page **2**

| | AUBURN | UNIVERSITY | FOUNDATION |
|--|--------|------------|------------|
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-*2422

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (f) Amount of (e) Manner of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash noncash assistance

| (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|-------------------|--------------------------|---|---|---|--|---|
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| | (b) Region | (b) Region (c) Number of recipients (b) Region (c) Number of recipients (b) Region (c) Number of recipients (c) Number of recipients (c) Number of recipients <td>(b) Region (c) Number of recipients (d) Amount of cash grant (b) Region </td> <td>(b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (b) Region (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant<td>(b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amount of noncash assistance (b) Region Image: Second Secon</td><td>(b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amound of monosh assistance Image: Imag</td></td> | (b) Region (c) Number of recipients (d) Amount of cash grant (b) Region | (b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (b) Region (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Number of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant (c) Amount of cash grant (c) Amount of cash grant (c) Amount of recipients (c) Amount of cash grant <td>(b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amount of noncash assistance (b) Region Image: Second Secon</td> <td>(b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amound of monosh assistance Image: Imag</td> | (b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amount of noncash assistance (b) Region Image: Second Secon | (b) Region (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amound of monosh assistance Image: Imag |

Schedule F (Form 990) 2021

Page 3

| Part IV | Foreign Form | S | | |
|------------|-----------------|--------|------------|------------|
| Schedule F | (Form 990) 2021 | AUBURN | UNIVERSITY | FOUNDATION |

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | X Yes | No |
|---|--|-------|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)</i> | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i> | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)</i> | X Yes | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 5713, International Boycott Report (see</i> <i>Instructions for Form 5713; don't file with Form 990)</i> | Yes | X No |

Schedule F (Form 990) 2021

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

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| SCHEDULE G | Suppleme | ntal Information Regarding | g Fund | Iraisi | ing or Gaming A | ctiv | ities | OMB No. 1545-004 | 47 |
|---|---------------------|---|-------------------------|---|---|------------------|--|----------------------------------|-------|
| (Form 990) | | e organization answered "Yes" or organization entered more than \$ | | | | [.] 19, | or if the | 2021 | |
| Department of the Treasury | | Attach to Form 99 | | | | | | Open to Public | с |
| Internal Revenue Service Name of the organization | | to www.irs.gov/Form990 for inst | ruction | s and | the latest information | on. | Employor | Inspection identification nun | nhor |
| Name of the organization | | UNIVERSITY FOUNDAT | TION | | | | **_** | | IDEI |
| Part I Fundrais | | Complete if the organization answ | | 'es" or | n Form 990, Part IV, li | ne 1 | | | |
| | complete this part | | | | | | | | |
| Indicate whether th a Mail solicitat | | ed funds through any of the followi e Solicit | • | | Check all that apply. overnment grants | | | | |
| b Internet and | email solicitations | f Solicit | ation of | gover | nment grants | | | | |
| c Phone solici | | g 🛄 Specia | al fundra | aising | events | | | | |
| d In-person so 2 a Did the organizatio | | r oral agreement with any individua | al (inclue | tina of | ficers, directors, trust | ees. | or | | |
| • | | art VII) or entity in connection with | • | • | | , | | Yes 🗌 No | > |
| b If "Yes," list the 10 compensated at le | • | viduals or entities (fundraisers) purs organization. | uant to | agreei | ments under which th | e fur | ndraiser is to |) be | |
| (i) Name and addres or entity (fund | | (ii) Activity | fùnd have o or co | Did raiser sustody ntrol of utions? | (iv) Gross receipts from activity | tò (c | Amount pai or retained t fundraiser ted in col. (i | by) to (or retained | d by) |
| | | | Yes | No | | | • | · | |
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| Total | | | • | • | | | | | |
| | ich the organizatio | n is registered or licensed to solicit | contrib | utions | or has been notified | it is e | exempt fron | registration | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2021

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990 FZ lines 1 and 6b. List events with gross receipts greater than \$5,000

| | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
|---|---|-------------------------|------------------|---|
| | HOSPITALITY | | | (add col. (a) through |
| | GALA | GOLF 2022 | 3 | col. (c) |
| | (event type) | (event type) | (total number) | coi. (c)) |
| oss receipts | 376,979. | 49,130. | 79,725. | 505,834 |
| ss: Contributions | 83,096. | 37,270. | 26,554. | 146,920 |
| oss income (line 1 minus line 2) | 293,883. | 11,860. | 53,171. | 358,914 |
| sh prizes | | | | |
| oncash prizes | 3,188. | | 2,535. | 5,723 |
| nt/facility costs | 23,002. | | | 23,002 |
| od and beverages | 45,127. | 10,284. | 11,298. | 66,709 |
| tottoinmont | | | | |
| tertainment | | 5,761. | 20,394. | 50,550 |
| her direct expenses rect expense summary. Add lines 4 throug | | | | 145,984 |
| t income summary. Subtract line 10 from | • | | | 212,930 |
| oss revenue | | bingo/progressive bingo | | col. (a) through col. (c |
| ush prizes | | | | |
| oncash prizes | | | | |
| nt/facility costs | | | | |
| her direct expenses | | | | |
| lunteer labor | Yes % | └── Yes % └── No | Yes % | |
| | gh 5 in column (d) | | | |
| rect expense summary. Add lines 2 throug | | | | |
| rect expense summary. Add lines 2 throught of the sector of the summary. Subtract line | 7 from line 1, column (d) | | | |
| t gaming income summary. Subtract line | | | | |
| | ducts gaming activities: activities in each of these s | | | Yes N |
| t gaming income summary. Subtract line he state(s) in which the organization cond organization licensed to conduct gaming | ducts gaming activities: activities in each of these s | | | Yes N |
| | ming income summary. Subtract line | | | tate(e) in which the organization conducts gaming activities: |

Schedule G (Form 990) 2021

| Sch | edule G (Form 990) 2021 | AUBURN | UNIVERSITY FO | DUNDATION | **_* | **2 | 422 | Pag | je 3 |
|-----|--|--------------------|----------------------------|---------------------------|------------------------|------------|----------|--------|-------------|
| 11 | Does the organization conduct ga | ming activities | vith nonmembers? | | | | Yes | | No |
| | Is the organization a grantor, bene | | | | | | | | |
| | to administer charitable gaming? | | | | | | Yes | | No |
| 13 | Indicate the percentage of gaming | activity condu | ted in: | | | | | | |
| a | The organization's facility | | | | | 13a | | | % |
| | An outside facility | | | | | 13b | | | % |
| 14 | Enter the name and address of the | e person who p | epares the organization's | s gaming/special events b | ooks and records: | | | | |
| | Name 🕨 | | | | | | | | |
| | Address ► | | | | | | | | |
| 15a | Does the organization have a cont | tract with a third | party from whom the or | ganization receives gamin | g revenue? | | Yes | | No |
| k | If "Yes," enter the amount of gami | | | ► \$ | and the amount | | | | |
| | of gaming revenue retained by the | e third party 🕨 | § | | | | | | |
| c | If "Yes," enter name and address of | of the third part | /: | | | | | | |
| | Name 🕨 | | | | | | | | |
| | | | | | | | | | |
| | Address 🕨 | | | | | | | | |
| 16 | Gaming manager information: | | | | | | | | |
| | Name | | | | | | | | |
| | Gaming manager compensation | \$ | | | | | | | |
| | Description of services provided | ► | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | Director/officer | Employee | | endent contractor | | | | | |
| 17 | Mandatory distributions: | | | | | | | | |
| | Is the organization required under | state law to ma | ke charitable distribution | s from the gaming procee | eds to | | | | |
| | retain the state gaming license? | | | | | | Yes | | No |
| k | Enter the amount of distributions r | required under s | tate law to be distributed | to other exempt organiz | ations or spent in the | | | | |
| | organization's own exempt activiti | | | | | | | | |
| Ра | rt IV Supplemental Inform 15b, 15c, 16, and 17b, as | | | | | : III, lin | ies 9, 9 | 9b, 10 | b, |
| | , , , , , , | | | | | | | | |
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| Part IV | Supplemental Information (continued) |
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| SCHEDULE I Grants and Other Assistance to Organizations, | | | | | | | OMB No. 1545-0047 | | |
|---|--|----------------|------------------------------------|--------------------------|---|---|---------------------------------------|--|--|
| (Form 990) | (Form 990) Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. | | | | | | | | |
| Department of the Treasury Attach to Form 990. | | | | | | | | | |
| Internal Revenue Service Go to www.irs.gov/Form990 for the latest information. | | | | | | | | | |
| Name of the organization | | IVERSITY 1 | FOUNDATION | | | | | Employer identification number **-**2422 | |
| Part I General Info | rmation on Grants a | nd Assistance | | | | | | | |
| 1 Does the organizat | | | | | | | | | |
| criteria used to awa | ard the grants or assis | tance? | | | | | | X Yes No | |
| | the organization's pro | | | | | nization anoward "W | aall an Farm 000 Dart | IV line O1 for any | |
| | t received more than \$ | - | | | | anization answered "Y | es" on Form 990, Part | IV, line 21, for any | |
| 1 (a) Name and addr or gover | ess of organization | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance | |
| AUBURN UNIVERSITY | | | | | | | | | |
| 107 SAMFORD HALL | | | | | | | | | |
| AUBURN, AL 36849 | | **-***0724 | 115 | 17,380,780. | 0. | | | ACADEMIC SUPPORT | |
| AUBURN UNIVERSITY 107 SAMFORD HALL | | | | | | | | | |
| AUBURN, AL 36849 | | **-***0724 | 115 | 2,395,309. | 0. | | | RESEARCH SUPPORT | |
| AUBURN UNIVERSITY | | | | | | | | | |
| 107 SAMFORD HALL AUBURN, AL 36849 | | **-***0724 | 115 | 2,459,048. | ٥. | | | OUTREACH SUPPORT | |
| AUBURN UNIVERSITY | | | | | | | | | |
| 107 SAMFORD HALL | | | | | | | | | |
| AUBURN, AL 36849 | | **-***0724 | 115 | 638,000. | 0. | | | NONACADEMIC SUPPORT | |
| AUBURN UNIVERSITY 107 SAMFORD HALL | | | | | | | | | |
| AUBURN, AL 36849 | | **-***0724 | 115 | 5,726,174. | 0. | | | FACULTY SUPPORT | |
| | | | | | | | | | |
| AUBURN UNIVERSITY | AUBURN UNIVERSITY | | | | | | | | |
| 107 SAMFORD HALL | | | | | | | | | |
| AUBURN, AL 36849 | | | | | | | | | |
| 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table | | | | | | | | | |
| 3 Enter total number of other organizations listed in the line 1 table 0. | | | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

AUBURN UNIVERSITY FOUNDATION Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|----------------------------------|-----------------------------|--|---|--|---------------------------------------|
| AUBURN UNIVERSITY | | | | | | | |
| 107 SAMFORD HALL AUBURN, AL 36849 | **-***0724 | 115 | 67,801. | 0. | | | INTERCOLLEGIATE ATHLETICS |
| AUBURN UNIVERSITY | | | | | | | |
| 107 SAMFORD HALL | | | | | | | |
| AUBURN, AL 36849 | **-**0724 | 115 | 288,132. | 0. | | | LIBRARY |
| AUBURN UNIVERSITY | | | | | | | |
| 107 SAMFORD HALL | | | | | | | INSTITUTIONAL |
| AUBURN, AL 36849 | **-***0724 | 115 | 56,263. | 0. | | | ADMINISTRATION |
| | | | | | | | |
| AUBURN UNIVERSITY 107 SAMFORD HALL | | | | | | | |
| AUBURN, AL 36849 | **-***0724 | 115 | 13,971,592. | 0. | | | CAPITAL SUPPORT |
| | | | | | | | |
| AUBURN UNIVERSITY 107 SAMFORD HALL | | | | | | | |
| AUBURN, AL 36849 | **-***0724 | 115 | 15,353,760. | 0. | | | STUDENT FINANCIAL AID |
| | | | | | | | |
| AUBURN UNIVERSITY 107 SAMFORD HALL | | | | | | | |
| AUBURN, AL 36849 | **-***0724 | 115 | 1,070,255. | 0. | | | OTHER PROGRAM SUPPORT |
| | | | | | | | |
| AUBURN ALUMNI ASSOCIATION 317 S COLLEGE STREET | | | | | | | |
| AUBURN, AL 36849 | **-**9459 | 501(C)(3) | 11,440. | 0. | | | ALUMNI RELATIONS |
| | | | | | | | |
| AUBURN UNIVERSITY REAL ESTATE | | | | | | | |
| FOUNDATION, INC 317 S COLLEGE STREET - AUBURN, AL 36849 | **-***5892 | 501(C)(3) | 6,840,780. | 0. | | | CAPITAL SUPPORT |
| ,,, | | | | | | | |
| TIGERS UNLIMITED FOUNDATION | | | | | | | |
| 392 S DONAHUE DR AUBURN, AL 36849 | **-***8203 | 501(C)(3) | 253,425. | 0. | | | |
| TODOWN, ALL JUG45 | - 0203 | | 233,423. | υ. | 1 | L | INTERCOLLEGIATE ATHLETICS |

Schedule I (Form 990)

-*2422 Page 1 Schedule I (Form 990) 2021

| AUBURN | UNIVERSITY | FOUNDATION |
|--------|------------|------------|
|--------|------------|------------|

-*2422

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|--|--------------------------|---------------------------------|---------------------------------------|--|---------------------------------------|
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| Part IV Supplemental Information. Provide the information rec | uuired in Part I, lin | e 2: Part III. column | (b): and any other ac | ditional information. | |

PART I, LINE 2:

THE GRANTEE, AUBURN UNIVERSITY (AU), IS A SECTION 115 ENTITY. AS A

LAND-GRANT INSTITUTION OF HIGHER EDUCATION, ITS MAJOR SOURCE OF FUNDS ARE

FEDERAL AND STATE APPROPRIATIONS. ITS DISBURSEMENTS ARE GOVERNED BY

FEDERAL LAW AND THE STATE OF ALABAMA LAW. ITS TRANSACTIONS ARE SUBJECT TO

PUBLIC DISCLOSURE. GRANTS DESIGNATED FOR A SPECIFIC PURPOSE ARE CREDITED

TO A FUND ESTABLISHED SPECIFICALLY FOR THAT PURPOSE. AU'S OFFICE OF

PROCUREMENT AND PAYMENT SERVICES ENSURES COMPLIANCE WITH RESTRICTIONS

SUBJECT TO ANY APPLICABLE LAWS.

SCHEDULE I, PART II, LINE 2: THE GRANTEE, AUBURN ALUMNI ASSOCIATION (AAA), IS A SECTION 501(C)(3) ENTITY. ITS PRIMARY PURPOSE IS THE CREATION, NURTURING AND STRENGTHENING OF THE TIES BETWEEN AU AND ITS ALUMNI AND FRIENDS THROUGH THE SPONSORSHIP OF PROGRAMS TO ENCOURAGE IDENTIFICATION WITH AND ALLEGIANCE TO THE INTEREST IN AU'S SUCCESS. THE MANAGEMENT OF AAA IS RESPONSIBLE FOR THE EXPENDITURES OF AAA AND REPORTS TO AN ACTIVE BOARD OF DIRECTORS.

SCHEDULE I, PART II, LINE 2: THE GRANTEE, AUBURN UNIVERSITY REAL ESTATE FOUNDATION, INC (AUREF) IS A SECTION 501(C)(3) ENTITY. ITS PRIMARY PURPOSE IS TO SUPPORT AUBURN UNIVERSITY FOUNDATION (AUF) WHICH IS THE SOLE MEMBER OF THE AUREF. AS THE CONTROLLING ENTITY, AUF HAS THE AUTHORITY TO REVIEW AUREF'S FINANCIAL RECORDS. EACH ENTITY HAS AN ACTIVE BOARD OF DIRECTORS TO WHICH MANAGEMENT IS RESPONSIBLE.

SCHEDULE I, PART II, LINE 2 THE GRANTEE, TIGERS UNLIMITED FOUNDATION (TUF), IS A SECTION 501(C)(3) ENTITY. ITS PRIMARY PURPOSE IS THE SUPPORT OF AU'S INTERCOLLEGIATE ATHLETICS. TUF'S MANAGEMENT IS RESPONSIBLE FOR ITS EXPENDITURES AND REPORTS TO AN ACTIVE BOARD OF DIRECTORS.

| SC | HEDULE J | | OMB No. 1 | 1545-004 | 47 | |
|--|-----------------------|---|-----------|---------------|-------|--------|
| (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Higher Compensated Employees | | | 2021 | | | |
| | | | ZU | | 1 | |
| Denar | tment of the Treasury | | Open to | Publ | ic | |
| | al Revenue Service | ► Go to www.irs.gov/Form990 for instructions and the latest information. | | Inspe | ction | |
| Nam | e of the organization | | | identificatio | | mber |
| _ | | AUBURN UNIVERSITY FOUNDATION | **_* | ***242 | 2 | |
| Pa | rt I Question | s Regarding Compensation | | | | |
| | | | | | Yes | No |
| 1a | Check the appropri | ate box(es) if the organization provided any of the following to or for a person listed on Form | 990, | | | |
| | | line 1a. Complete Part III to provide any relevant information regarding these items. | | | | |
| | First-class or c | , | nal use | | | |
| | Travel for com | | | | | |
| | | ation and gross-up payments | | | | |
| | Discretionary s | spending account Personal services (such as maid, chauffer | ır, chef) | | | |
| | | | | | | |
| b | - | on line 1a are checked, did the organization follow a written policy regarding payment or | | | 37 | |
| | • | rovision of all of the expenses described above? If "No," complete Part III to explain | | 1b | Х | |
| 2 | • | n require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | 37 | |
| | trustees, and office | rs, including the CEO/Executive Director, regarding the items checked on line 1a? | | 2 | Х | |
| • | | | | | | |
| 3 | | ny, of the following the organization used to establish the compensation of the organization's | | | | |
| | | ctor. Check all that apply. Do not check any boxes for methods used by a related organization of the OFO/Fuerultice Directory but eveloping a part like | on to | | | |
| | · | ation of the CEO/Executive Director, but explain in Part III. | | | | |
| | Compensation | | | | | |
| | | ompensation consultant | | | | |
| | | ther organizations Approval by the board or compensation of | ommittee | | | |
| 4 | During the year dia | any parson listed on Form 000. Part VII. Section A line 1a with respect to the filing | | | | |
| 4 | | any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | | |
| ~ | organization or a re | - | | 10 | | x |
| a b | | e payment or change-of-control payment? eive payment from a supplemental nonqualified retirement plan? | | | | X |
| b | - | | | | | X |
| C | - | erve payment from an equity-based compensation arrangement? | | | | |
| | I Tes to any of m | | | | | |
| | Only section 501(c |)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | |
| 5 | | n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | n | | | |
| - | contingent on the r | | | | | |
| а | • | | | 5a | | X |
| | | ation? | | | | X |
| | | r 5b, describe in Part III. | | | | |
| 6 | | n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | n | | | |
| | contingent on the n | | | | | |
| а | • | с | | 6a | | X |
| | | ation? | | | | X |
| | | r 6b, describe in Part III. | | | | |
| 7 | | n Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | i | | | |
| | | es 5 and 6? If "Yes," describe in Part III | | 7 | | X |
| 8 | | reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to th | | | | |
| | | | | 8 | | X |
| 9 | | d the organization also follow the rebuttable presumption procedure described in | | | | |
| | | 53.4958-6(c)? | <u></u> | 9 | | |
| LHA | | eduction Act Notice, see the Instructions for Form 990. | | dule J (Forn | n 990 |) 2021 |

Schedule J (Form 990) 2021

-*2422

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W | -2 and/or 1099-MIS0 compensation | C and/or 1099-NEC | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|----------------------|-----|--------------------------|---|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) JOHN MORRIS | (i) | 391,254. | 0. | 0. | 41,288. | 7,986. | 440,528. | 0. |
| | ii) | 7,985. | 0. | 0. | 843. | 163. | 8,991. | 0. |
| (2) ROBERT WELLBAUM | (i) | 250,187. | 0. | 0. | 33,464. | 9,961. | 293,612. | 0. |
| | ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 125,110. | 0. | 0. | 17,713. | 7,989. | 150,812. | 0. |
| | ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) JASON PEEVY | (i) | 230,885. | 0. | 0. | 28,431. | 9,961. | 269,277. | 0. |
| | ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (5) ANGIE STEPHENS | (i) | 219,416. | 0. | 0. | 29,773. | 9,662. | 258,851. | 0. |
| | ii) | 6,786. | 0. | 0. | 921. | 299. | 8,006. | 0. |
| (6) WILLIAM WILLIAMS | (i) | 195,824. | 0. | 0. | 26,176. | 9,961. | 231,961. | 0. |
| | ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (7) TARA JONES | (i) | 199,246. | 0. | 0. | 27,152. | 8,776. | 235,174. | 0. |
| | ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | ii) | | | | | | | |
| | (i) | | | | | | | |
| | ii) | | | | | | | |
| | (i) | | | | | | | |
| | ii) | | | | | | | |
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| | (i) | | | | | | | |
| | ii) | | | | | | | |
| | (i) | | | | | | | |
| | ii) | | | | | | | |

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2021

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047 2021

Open to Public

. Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

AUBURN UNIVERSITY FOUNDATION

| | AUBURN UNIVERSITY FOUNDATION **-* | | | | | | |
|-----|---|--------------------------------------|---|---|--------------------------------------|-------------|----------|
| Pa | rt I Types of Property | | | | | | |
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (o Method of o noncash contril | determining | ts |
| 1 | Art - Works of art | | | | | | |
| 2 | Art - Historical treasures | | | | | | |
| 3 | Art - Fractional interests | | | | | | |
| 4 | Books and publications | | | | | | |
| 5 | Clothing and household goods | X | | 4,999. | FMV | | |
| 6 | Cars and other vehicles | | | | | | |
| 7 | Boats and planes | | | | | | |
| 8 | Intellectual property | | | | | | |
| 9 | Securities - Publicly traded | X | 177 | 21,135,199. | FMV | | |
| 10 | Securities - Closely held stock | | | | | | |
| 11 | Securities - Partnership, LLC, or trust interests | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | |
| 13 | Qualified conservation contribution - Historic structures | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | |
| 15 | Real estate - Residential | X | 1 | 4,131,040. | APPRAISAL | | |
| 16 | Real estate - Commercial | | | | | | |
| 17 | Real estate - Other | X | 1 | 2,165,000. | APPRAISAL | | |
| 18 | Collectibles | | | | | | |
| 19 | Food inventory | | | | | | |
| 20 | Drugs and medical supplies | | | | | | |
| 21 | Taxidermy | | | | | | |
| 22 | Historical artifacts | | | | | | |
| 23 | Scientific specimens | | | | | | |
| 24 | Archeological artifacts | | | | | | |
| 25 | Other (INSURANCE) | X | 30 | 68,432. | COST | | |
| 26 | Other ► () | | | | | | |
| 27 | Other ► () | | | | | | |
| 28 | Other 🕨 () | | | | | | |
| 29 | Number of Forms 8283 received by the organiz for which the organization completed Form 828 | - | | | | | |
| | | | | | | Yes | No |
| 30a | During the year, did the organization receive by | y contributic | n any property rep | orted in Part I, lines 1 throug | h 28, that it | | |
| | must hold for at least three years from the date | e of the initia | l contribution, and | which isn't required to be us | sed for | | |
| | exempt purposes for the entire holding period? | ? | | | | 30a | X |
| b | If "Yes," describe the arrangement in Part II. | | | | | | |
| 31 | Does the organization have a gift acceptance p | oolicy that re | equires the review of | of any nonstandard contribut | ions? | 31 X | <u> </u> |
| 32a | Does the organization hire or use third parties of contributions? | | • | · · · | | 32a X | |
| b | If "Yes," describe in Part II. | | | | | | |
| 33 | If the organization didn't report an amount in c | olumn (c) fo | r a type of property | for which column (a) is cheo | ked, | | |
| | describe in Part II. | | | | | | |
| LHA | For Paperwork Reduction Act Notice, see | the Instruc | tions for Form 990 |). | Schedule | M (Form 990 |) 2021 |

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

IN ADDITION TO GENERAL OPERATION SERVICES, AUBURN UNIVERSITY EMPLOYEES

PERFORMED FUND RAISING SERVICES SUCH AS SOLICITING, PROCESSING AND

DISPOSING OF NONCASH CONTRIBUTIONS SINCE THE AU FOUNDATION HAS NO

EMPLOYEES.

SCHEDULE O (Form 990)

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or Form 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.



AUBURN UNIVERSITY FOUNDATION

Employer identification number **-**2422

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

LAND-GRANT INSTITUTION WHICH IS TAX EXEMPT UNDER IRC SECTION 115.

FORM 990, PART VI, SECTION B, LINE 11B:

THE RETURN WAS REVIEWED BY THE AUDIT COMMITTEE AND RECOMMENDED TO THE FULL

BOARD OF DIRECTORS FOR A REVIEW PERIOD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

A "CONFLICT OF INTEREST AND SELF-DEALING STATEMENT" WAS PRESENTED TO ALL

NEW MEMBERS AND ANNUALLY TO RETURNING BOARD MEMBERS BY POLICY. THE

STATEMENT INCLUDED THE POLICY AND AN AFFIRMATION SECTION THAT DOCUMENTED

ANY POTENTIAL CONFLICT AND WAS SIGNED BY EACH BOARD MEMBER. THIS SIGNED

STATEMENT WAS COLLECTED BY THE BOARD SECRETARY AND THE RESULTS WERE

REPORTED TO THE CHAIR OF THE BOARD FOR ANY NECESSARY FOLLOW-UP.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK, CA, CO, FL, IL, KY, MA, MD, ME, MI, MN, ND, NH, NJ, NV, NY, OH, OR, PA, SC, UT, WA

| FORM 990, PART VI, SECTION C, LINE 19: |
|---|
| THE FOUNDATION MAKES THE FOLLOWING GOVERNING DOCUMENTS AVAILABLE ON ITS |
| WEBSITE AT WWW.AUBURNGIVING.ORG: FORM 1023, FORM 990, AND DETERMINATION |
| LETTER. THE AUDITED FINANCIAL STATEMENTS WERE INCLUDED IN AUBURN |
| UNIVERSITY'S AUDITED FINANCIAL STATEMENTS WHICH ARE PUBLIC DOCUMENTS. THE |
| FOUNDATION'S AUDITED FINANCIAL STATEMENTS ARE AVAILABLE UPON WRITTEN |
| REQUEST TO THE FOUNDATION'S SECRETARY. |

| Schedule O (Form 990) 2021 | Page 2 |
|--|---|
| Name of the organization AUBURN UNIVERSITY FOUNDATION | Employer identification number **-**2422 |
| FORM 990, PART VII, SECTION A: | |
| AUBURN UNIVERSITY IS THE COMMON PAYMASTER FOR AUBURN UNIVE | RSITY |
| FOUNDATION. AS SUCH, COMPENSATION FROM AUBURN UNIVERSITY I | S REPORTED AS |
| COMPENSATION FROM THE FILING ORGANIZATION. REPORTABLE COMP | ENSATION IS |
| BASED ON THE CALENDAR YEAR ENDING WITHIN THE ORGANIZATION' | S TAX YEAR. |
| ERIN LEWIS, CHIEF OPERATIONS OFFICER EFFECTIVE 01/18/2022, | DID NOT HAVE |
| REPORTABLE COMPENSATION FOR CALENDAR YEAR 2021. | |
| | |
| | |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |
| CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS | -3,352,590. |
| | |
| FORM 990, PART XII, LINE 2C: | |
| PROCESS HAS NOT CHANGED FROM PRIOR YEAR. | |
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(Form 990)

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Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number **-***2422

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

AUBURN UNIVERSITY FOUNDATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|--------------------------------|--|----------------------------|---------------------------|--|
| | | | | | |
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Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | | 9) 512(b)(13) rolled ity? |
|--|---------------------------|---|-------------------------------|--|-------------------------------------|-----|---|
| | | | | 501(c)(3)) | | Yes | No |
| AUBURN UNIVERSITY REAL ESTATE FOUNDATION, | | | | | | | |
| INC 56-2535892, 317 S. COLLEGE STREET, | SUPPORT AUBURN UNIVERSITY | | | 170(B)(1)(A) | AUBURN UNIVERSITY | | |
| AUBURN, AL 36849 | FOUNDATION | ALABAMA | 501(C)(3) | (VI) | FOUNDATION | х | |
| | - | | | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Schedule R (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION

-*2422 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (b) | | | (a) (b) (c) (d) (e) (f) (g) (h) (i) (j) (k) | | | | | | | | | | | |
|------------------|---------------------|--------------------|--|--|---|---|---|---|---|---|--|--|--|--|
| (0) | (c) | (d) | (e) | (f) | (g) | I) (I | 1) | (i) | (i | | (k) | | | |
| Primary activity | Legal | Direct controlling | Predominant income | Share of total | Share of | Disprop | ortionate | Code V-UBI | Gene | al or Perc | centage | | | |
| | (state or | entity | (related, unrelated, | income | | alloca | tions? | amount in box | X managing | | nership | | | |
| | foreign country) | | sections 512-514) | | assets | Yes | No | K-1 (Form 1065) | Yes | | | | | |
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| | Primary activity | domiciic | Primary activity Legal domicile (state or foreign country) Direct controlling entity | Primary activity Legal domicile (state or foreign country) Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) | (state or foreign excluded from tax under | Primary activity Legal concile (state or foreign country) Direct controlling entity Predominant income (related, under sections 512-514) Share of total income end-of-year assets Image: State of tore of total country Image: State of total cou | (state or entity created, income end-or-year alloca | (state or foreign excluded from tax under assets allocations? | Primary activity Legal domicile (state or foreign country) Direct controlling entity Predominant income (related, unrelated, income sections 512-514) Share of total income assets Share of total alocations? Disproprionate alocations? Code V-UBI anount in box 20 of Schedule Image: State of oreign country) Image: State of country) I | (state or entity freded, unrelated, income end-of-year allocations? 20 of Schedule partine states allocations? 20 of Schedule partine states allocations? | Primary activity Legal (state or foreign country) Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) Share of total income Disproprime assets Code V-UBI amount in Dox 20 (Schedule amount in Dox | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (C) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | contr enti | tion b)(13) rolled tity? |
|--|--------------------------------|---|-------------------------------------|--|--|---|---------------------------------------|---------------|-----------------------------------|
| HERBERT C. RYDING PHYSICS FELLOWSHIP - 63-6019732, 317 S. COLLEGE STREET, AUBURN, | | | AUBURN UNIVERSITY | | 2 005 | <i>(</i> 1 - 0 1 | 1000 | | |
| AL 36849 | PHYSICS FELLOWSHIP | | FOUNDATION | TRUST | 3,227. | 64,524. | 100% | x | |
| | - | | | | | | | | |
| | - | | | | | | | | |

Schedule R (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|-----|--|----|-----|----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | 1a | | Х |
| | Gift, grant, or capital contribution to related organization(s) | 1b | X | |
| | Gift, grant, or capital contribution from related organization(s) | 1c | X | |
| | Loans or loan guarantees to or for related organization(s) | 1d | | X |
| | Loans or loan guarantees by related organization(s) | 1e | | X |
| | | | | |
| f | Dividends from related organization(s) | 1f | | X |
| g | | 1g | | X |
| h | Purchase of assets from related organization(s) | 1h | | X |
| i | Exchange of assets with related organization(s) | 1i | | X |
| j | Lease of facilities, equipment, or other assets to related organization(s) | 1j | | X |
| | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | 1k | | X |
| | Performance of services or membership or fundraising solicitations for related organization(s) | 11 | X | |
| | Performance of services or membership or fundraising solicitations by related organization(s) | 1m | X | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | X | |
| o | Sharing of paid employees with related organization(s) | 10 | X | |
| | | | | |
| р | Reimbursement paid to related organization(s) for expenses | 1p | | X |
| | Reimbursement paid by related organization(s) for expenses | 1q | X | |
| | | | | |
| r | Other transfer of cash or property to related organization(s) | 1r | | X |
| s | Other transfer of cash or property from related organization(s) | 1s | | Х |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | | | |

| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved |
|--|---|-------------------------------|---|
| AUBURN UNIVERSITY REAL ESTATE FOUNDATION, (1) INC. | В | 2,629,817. | COST |
| <u>(2)</u> | | | |
| <u>(3)</u> | | | |
| <u>(4)</u> | | | |
| (5) | | | |
| (6) | | | |

Schedule R (Form 990) 2021 AUBURN UNIVERSITY FOUNDATION

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (e) Are all partners s 501(c)(3 orgs.? Yes N | (g) Share of end-of-year assets | (ř Dispr tior alloca Yes | n) ropor- nate tions? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General managin partner? Yes No | (k) Percentage ownership |
|--|--------------------------------|--|---|---|---|---|--------------------------------|---|---|--------------------------------|
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Schedule R (Form 990) 2021

Schedule R (Form 990) 2021 AUBU Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.